

# KEMPOWER

7/24/2026 11:14 am EEST

This is a translated version of "Markkinan volatilitteetti hidastaa tulokäännettä" report, published on 7/24/2026



Pauli Lohi, Analyst  
+35845 134 7790  
pauli.lohi@inderes.fi

## INDERES CORPORATE CUSTOMER COMPANY REPORT



# Market volatility slows earnings turnaround

The market-driven slowdown in growth is delaying the earnings turnaround, which we believe will significantly impact Kempower's earnings development in the coming years. However, we estimate that the company's market position remained strong, and the gross margin also developed more favorably than expected in Q2. While we anticipate strong market growth in the long term, the more muted growth outlook we expect in the near future make the valuation multiples expensive. We lower our recommendation to Reduce (was Accumulate) and our target price to EUR 11 due to weak orders (was EUR 15).

## Slower quarter in terms of orders, but margins showed good development

The market reacted negatively to the Q2 report, with orders down 6% year-on-year (the consensus had expected 14% growth). Revenue grew by 10%, falling short of the consensus estimate (19%). However, the gross margin was higher than in previous quarters (Q2'26: 47.2%, Q1'26: 45.4%, Q2'25: 50.6%), which partially alleviated concerns about competitiveness and the sustainability of the margin. The margin recovery also supported operative EBIT, which was -1.9 MEUR, and thus only slightly below the estimate (consensus: 0.1 MEUR) despite a significant top-line miss. The increase in receivables significantly weakened cash flow year-on-year, as sales have become more concentrated among distribution partners whose payment terms are typically longer than those of direct customers.

## Upper limit of growth guidance was lowered

Kempower lowered its revenue growth guidance to 10–25% for 2026 (was 10–30%). The company attributes the weaker-than-expected orders in Q2 to delays in some significant orders in North America and, on the other hand, to charging operators focusing on profitability rather than network expansion. Charging station installations in Europe fell by 19% year-on-year in Q2, despite a 27% increase in registrations of battery electric vehicles. We believe the weakness in orders is due to market volatility and that Kempower's

market position continues to trend favorably. It is difficult to estimate how long the weak demand will persist, but we believe it will be temporary in the big picture. However, we have significantly lowered our order forecasts and now expect order growth of 8% for H2 and 15–18% for 2027–29. The order book at the end of June was 18% higher than a year ago, and over 2/3 of this amount is expected to be recognized as revenue in the current year, which we believe provides a solid foundation for meeting the guidance.

## Company seeks further cost savings to improve profitability

The guidance is that operative EBIT will continue to improve significantly compared to the previous year (unchanged). In H1, earnings improved by 4 MEUR, and for the full year, we forecast a total improvement in earnings of 14 MEUR, supported by increased production efficiency and volume growth. Along with its Q2 report, the company announced a new 5 MEUR cost-saving program targeting fixed costs, aimed at calibrating its cost base to slower-than-expected growth. Decelerated order growth had a rather strong impact on our earnings estimates, which decreased by 49% and 32% for 2027–28.

## Significant cash flows too far in the future

Kempower operates in a structurally growing market, but demand can fluctuate at times, causing volatility in estimates. In our view, the company has gained market share in the broader context and has the opportunity to establish itself among the top 3 charger manufacturers in Western markets in the medium term. In our valuation, we have typically relied on an earnings-based valuation with a medium-term horizon. Following our downward revisions to forecasts, the 2028 valuation (EV/EBIT 15x) already approaches fair value, meaning clearer upside would only be evident in the 2029–30 forecasts. We consider this to be too distant and uncertain a reference point from the perspective of the stock's valuation, especially given the increased uncertainty surrounding the short-term demand outlook.

## Recommendation

**Reduce**

(was Accumulate)

## Target price:

**EUR 11.00**

(was EUR 15.00)

## Share price:

EUR 10.56

## Business risk



## Valuation risk



|                  | 2025   | 2026e | 2027e | 2028e |
|------------------|--------|-------|-------|-------|
| Revenue          | 251.3  | 299.0 | 343.9 | 412.7 |
| growth-%         | 12%    | 19%   | 15%   | 20%   |
| EBIT adj.        | -12.4  | 1.6   | 16.4  | 36.3  |
| EBIT-% adj.      | -4.9 % | 0.5 % | 4.8 % | 8.8 % |
| Net Income       | -12.4  | 0.3   | 12.7  | 28.8  |
| EPS (adj.)       | -0.19  | 0.01  | 0.23  | 0.52  |
| P/E (adj.)       | neg.   | >100  | 46.2  | 20.3  |
| P/B              | 8.3    | 5.7   | 5.1   | 4.1   |
| Dividend yield-% | 0.0 %  | 0.0 % | 0.0 % | 0.0 % |
| EV/EBIT (adj.)   | neg.   | >100  | 34.0  | 14.8  |
| EV/EBITDA        | neg.   | 36.1  | 17.5  | 10.2  |
| EV/S             | 3.3    | 1.9   | 1.6   | 1.3   |

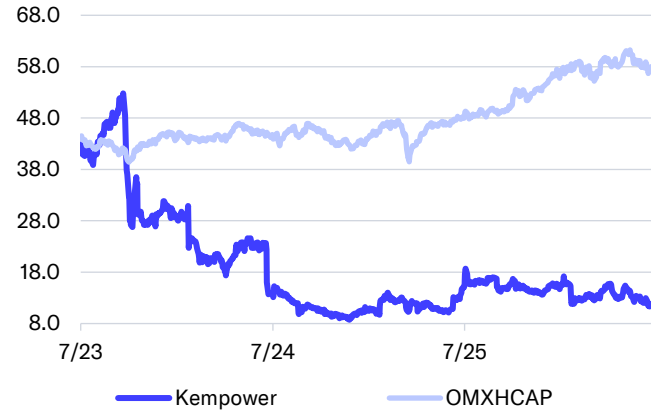
Source: Inderes

## Guidance

(Downgraded)

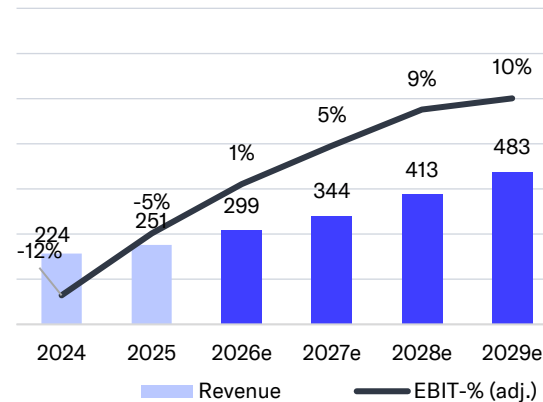
2026 revenue is expected to grow 10-25%. Operative EBIT is expected to improve significantly from 2025 (-12.4 MEUR).

## Share price



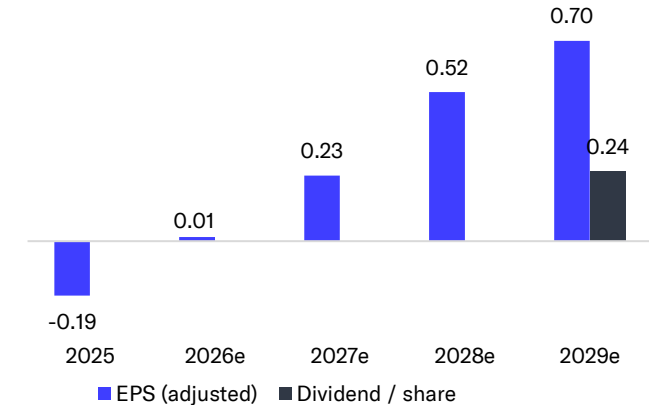
Source: Millistream Market Data AB

## Revenue and EBIT % (adj.)



Source: Inderes

## EPS and dividend



Source: Inderes

## Value drivers

- The electrification of transport creates a significant need for efficient charging capacity
- Competitive products provide strong margins and support market position
- Growing the customer base and expanding into new markets
- Strength in heavy-duty charging solutions
- Scalable cost structure

## Risk factors

- Restoring profitability requires significant growth
- Uncertainty about long-term profitability levels in the industry
- Changes in technological competitiveness could threaten growth and pricing
- A high valuation based on long-term earnings growth carries significant risk

| Valuation                  | 2026e | 2027e | 2028e |
|----------------------------|-------|-------|-------|
| Share price                | 10.6  | 10.6  | 10.6  |
| Number of shares, millions | 55.4  | 55.4  | 55.4  |
| Market cap                 | 585   | 585   | 585   |
| EV                         | 568   | 558   | 537   |
| P/E (adj.)                 | >100  | 46.2  | 20.3  |
| P/E                        | >100  | 46.2  | 20.3  |
| P/B                        | 5.7   | 5.1   | 4.1   |
| P/S                        | 2.0   | 1.7   | 1.4   |
| EV/Sales                   | 1.9   | 1.6   | 1.3   |
| EV/EBITDA                  | 36.1  | 17.5  | 10.2  |
| EV/EBIT (adj.)             | >100  | 34.0  | 14.8  |
| Payout ratio (%)           | 0.0 % | 0.0 % | 0.0 % |
| Dividend yield-%           | 0.0 % | 0.0 % | 0.0 % |

Source: Inderes

# Fluctuations in market activity curbed orders

## Softness in orders

Kempower's new orders in Q2 were 70 MEUR, down 6% year-on-year. Orders were clearly below estimates (we estimated 20% growth, consensus 14%). According to the company, orders were weighed down by the consolidation of the charge point operator customer base and their prioritization on improving network utilization and profitability rather than expanding the charging network. There were delays in the closing of some larger deals, particularly in North America. We concluded that orders in North America would have grown without the delays. However, Kempower mentioned that activity with fleet customers has remained strong.

## We estimate Kempower still increased its share

Electric vehicle registrations grew by 27% in Europe in H1 and declined by 22% in North America, but the trend in installations was somewhat opposite. Installations

decreased by 19% in Europe, and for example, ABB's e-Mobility's order development in Q2 was -28%. We estimate that the entire market is suffering from a decline in investment activity by charging operators and that Kempower has increased its market share in the big picture.

We continue to view the market's growth outlook as attractive as the number of electric vehicles increases, but the development of charging networks does not always keep pace with the growth in the number of vehicles. Low profitability among charging operators and fluctuating financing conditions may affect investments. For example, Kempower's customer Mer recently announced its withdrawal from the UK market to focus on other markets.

## Gross margin better than expected

Revenue in Q2 was 11% below our estimate. The gross margin improved compared to the beginning of the year, though it did decline from the strong level seen a year ago

(Q2'26: 47.2%, Q1'26: 45.4%, Q2'25: 50.6%). In our opinion, this is a favorable sign, as the market has been anxious about the continuation of the downward margin trend. It also indicates the success of the company's efficiency measures. Operative EBIT was -1.9 MEUR, which was only relatively slightly below estimates (ours/consensus: 0.6/0.1 MEUR), supported by a good gross margin.

## Cash flow developed weakly

Cash flow from operating activities declined due to the tie-up of working capital. Receivables increased as sales have become more concentrated among distribution partners whose payment terms are typically longer than those of direct customers. The company's net debt was 1 MEUR at the end of H1 (net cash of 17 MEUR a year ago). The debt covenants are tied to gearing, so low profitability does not immediately cause financing challenges. The company had 102 MEUR in liquidity, and cash flow is expected to improve towards the end of the year.

| Estimates        | Q2'25      | Q2'26      | Q2'26e  | Q2'26e    | Difference (%)   |
|------------------|------------|------------|---------|-----------|------------------|
| MEUR / EUR       | Comparison | Actualized | Inderes | Consensus | Act. vs. inderes |
| Revenue          | 62.2       | 68.6       | 77.1    | 74.0      | -11%             |
| Order intake     | 74.3       | 69.8       | 89.2    | 84.4      | -22%             |
| Gross margin-%   | 50.6 %     | 47.2 %     | 46.4 %  | 46.8 %    | 0.8 pp           |
| EBIT (adj.)      | -1.7       | -1.9       | 0.6     | 0.1       |                  |
| EPS (reported)   | -0.05      | -0.03      | -0.01   | 0.00      |                  |
| Revenue growth-% | 8.9 %      | 10.3 %     | 24.0 %  | 19.0 %    | -13.7 pp         |
| EBIT-% (adj.)    | -2.7 %     | -2.8 %     | 0.8 %   | 0.1 %     | 0.1 pp           |

Source: Inderes & Modular Finance  
(consensus: 7 analysts)

Kempower, Webcast, Q2'26



# Disappointing orders led to significant cuts in estimates

## Upper limit of revenue guidance lowered, earnings guidance unchanged

Kempower lowered its revenue growth guidance to 10–25% for 2026 (was 10–30%). Operative EBIT guidance assumes significant improvement from the previous year (unchanged). The order book at the end of June was 18% higher than a year ago, and over 2/3 of this is expected to be recognized as revenue in the current year, which we believe provides a solid foundation for meeting the guidance (we estimate 19% growth). Operative EBIT, in turn, improved by 4 MEUR in H1, and for the full year, we forecast a total improvement in earnings of 14 MEUR, supported by cost savings in production and volume growth.

## Short-term market gloominess and difficult-to-estimate recovery timing

We interpreted that the company expects some short-term gloominess in demand, as indicated concretely by the announcement of the new savings program.

The main factor driving demand for charging equipment is the electrification of transport, which has recently made significant progress in European passenger transport and in heavy-duty transport worldwide. Electrification is also expected to continue, driven by factors such as regulations, oil price fluctuations, and technological advancements.

The current market hiccup, in our estimation, is due to a change in charging operators' strategy, where profitability is emphasized more than before. Charging operators have long been unprofitable and have recently relied on private credit debt as equity financing has become less available. The challenges facing the private credit market may therefore also be an underlying factor. We expect investment growth to gradually strengthen as operators increase their utilization rates and improve profitability.

## Company seeks further cost savings to improve profitability

In connection with its Q2 report, the company announced a new 5 MEUR cost-saving program targeting fixed costs, aimed at calibrating its cost base to slower-than-expected growth. Of the previous cost-saving program's target of over 10 MEUR in savings, 4 MEUR has been achieved in the first half of the year. The company is thus seeking extensive savings, and we believe there is potential, as the structure may have areas to trim after the period of rapid growth.

## Delayed growth led to reduced earnings forecasts

Decelerated order growth had a rather strong impact on our earnings estimates, which decreased by 49% and 32% for 2027–28. Over the longer term, the forecast cuts were relatively smaller but still significant.

| Estimate revisions | 2026e | 2026e | Change | 2027e | 2027e | Change | 2028e | 2028e | Change |
|--------------------|-------|-------|--------|-------|-------|--------|-------|-------|--------|
| MEUR / EUR         | Old   | New   | %      | Old   | New   | %      | Old   | New   | %      |
| Revenue            | 317   | 299   | -6%    | 396   | 344   | -13%   | 487   | 413   | -15%   |
| EBITDA             | 20.7  | 15.7  | -24%   | 46.7  | 31.9  | -32%   | 69.7  | 52.8  | -24%   |
| EBIT (exc. NRIs)   | 8.0   | 1.6   | -80%   | 32.1  | 16.4  | -49%   | 53.6  | 36.3  | -32%   |
| EBIT               | 6.1   | 1.1   | -82%   | 32.1  | 16.4  | -49%   | 53.6  | 36.3  | -32%   |
| PTP                | 5.4   | 0.4   | -93%   | 31.7  | 16.0  | -49%   | 53.7  | 36.4  | -32%   |
| EPS (excl. NRIs)   | 0.11  | 0.01  | -87%   | 0.45  | 0.23  | -49%   | 0.77  | 0.52  | -32%   |
| DPS                | 0.00  | 0.00  |        | 0.00  | 0.00  |        | 0.00  | 0.00  |        |

Source: Inderes

# Delayed earnings turnaround weighs on valuation

## The company has strong value creation potential

Kempower has a strong growth and value creation investment profile, where the key factors are 1) strong market growth, 2) good market competitiveness, and 3) a capital-light business model. Recent share price volatility has been driven particularly by market changes, such as the industry inventory cycle in 2023-2024 and shifts in expectations regarding the electrification of transport. Although expectations for the pace of transport electrification have suffered somewhat due to erratic political decision-making, among other factors, the share of fully electric vehicles in the car fleet is growing, and the long-term growth outlook for the target market is assured.

Forecasting the development of Kempower's competitiveness is more challenging because the industry is still relatively young, and changes in the technological environment or geopolitics, for example, could destabilize existing competitive landscapes. However, it currently appears that Kempower has established itself among the globally leading DC charger manufacturers and is gaining market share. Profitability is still low in the current development phase, as the company has invested heavily in production facilities and personnel. Nevertheless, the current cost structure should enable strong revenue growth in the coming years, which would lead to significant scalability of profitability.

## Delayed earnings turnaround has weakened fair value; it may take time to achieve solid returns

In our valuation of Kempower, we emphasize earnings-based valuation multiples (EV/EBIT). We estimate that a capital-light growth company will command valuation multiples of 15–20x over the medium term.

With low earnings in the coming years, attractive valuation multiples are not yet within reach. With our current estimates, investor should lean on 2029-30 forecasts in order to achieve an attractive annualized return. With 2029-30 estimates the return would be 11–13% with an EV/EBIT multiple of 15x, or 21% with a multiple of 20x. However, we see significant uncertainty associated with forecasts that extend this far into the future. Additionally, short-term earnings disappointments can act as a negative driver of the share price, which further weighs on the risk/reward ratio.

## Only moderate upside in the DCF model

Our DCF model indicates a fair value of EUR 11.6 per share, which suggests a slight upside. The DCF model assumptions include, among other things, high average revenue growth of 17% in 2026-2030 and an EBIT margin of 10% in the terminal period (we decreased the assumption, previously 11%). The WACC assumption used in the calculation is 9.3%, slightly higher than that of other listed companies of similar scale, due to the company's relatively early stage of business development. For a growth company, the DCF model is very sensitive to changes in long-term assumptions. We do not consider the moderate upside indicated by the DCF to be a sufficiently positive valuation signal in the current uncertain market situation.

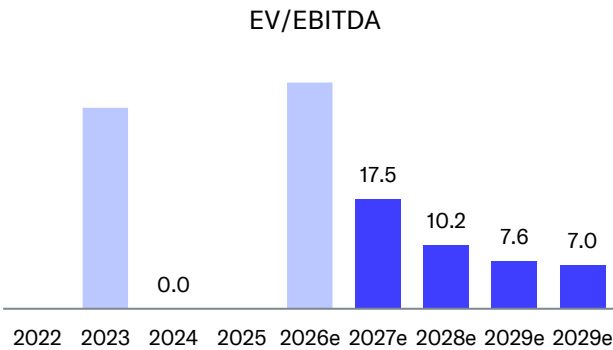
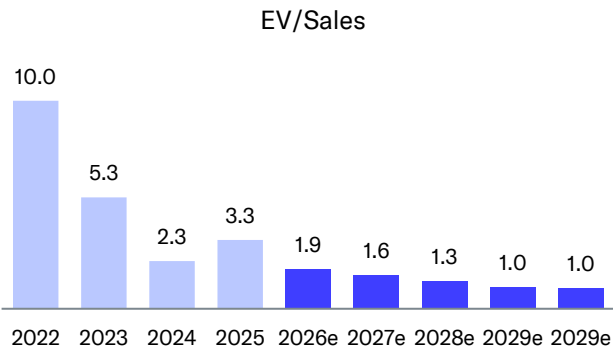
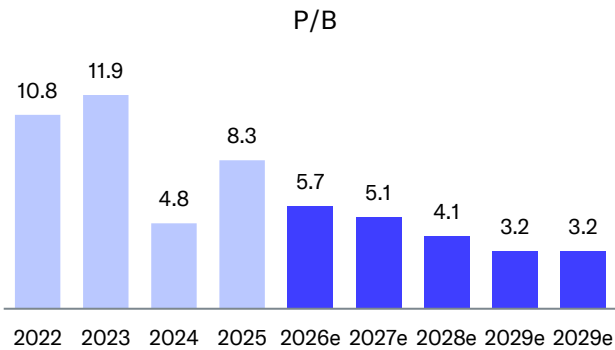
| Valuation                  | 2026e | 2027e | 2028e |
|----------------------------|-------|-------|-------|
| Share price                | 10.6  | 10.6  | 10.6  |
| Number of shares, millions | 55.4  | 55.4  | 55.4  |
| Market cap                 | 585   | 585   | 585   |
| EV                         | 568   | 558   | 537   |
| P/E (adj.)                 | >100  | 46.2  | 20.3  |
| P/E                        | >100  | 46.2  | 20.3  |
| P/B                        | 5.7   | 5.1   | 4.1   |
| P/S                        | 2.0   | 1.7   | 1.4   |
| EV/Sales                   | 1.9   | 1.6   | 1.3   |
| EV/EBITDA                  | 36.1  | 17.5  | 10.2  |
| EV/EBIT (adj.)             | >100  | 34.0  | 14.8  |
| Payout ratio (%)           | 0.0 % | 0.0 % | 0.0 % |
| Dividend yield-%           | 0.0 % | 0.0 % | 0.0 % |

Source: Inderes

# Valuation table

| Valuation                  | 2022  | 2023  | 2024  | 2025  | 2026e | 2027e | 2028e | 2029e  | 2029e  |
|----------------------------|-------|-------|-------|-------|-------|-------|-------|--------|--------|
| Share price                | 19.6  | 28.7  | 9.68  | 15.3  | 10.6  | 10.6  | 10.6  | 10.6   | 10.6   |
| Number of shares, millions | 55.5  | 55.3  | 55.3  | 55.4  | 55.4  | 55.4  | 55.4  | 55.4   | 55.4   |
| Market cap                 | 1091  | 1588  | 535   | 846   | 585   | 585   | 585   | 585    | 585    |
| EV                         | 1033  | 1513  | 511   | 827   | 568   | 558   | 537   | 505    | 466    |
| P/E (adj.)                 | >100  | 46.9  | neg.  | neg.  | >100  | 46.2  | 20.3  | 15.1   | 15.1   |
| P/E                        | >100  | 47.0  | neg.  | neg.  | >100  | 46.2  | 20.3  | 15.1   | 15.1   |
| P/B                        | 10.8  | 11.9  | 4.8   | 8.3   | 5.7   | 5.1   | 4.1   | 3.2    | 3.2    |
| P/S                        | 10.5  | 5.6   | 2.4   | 3.4   | 2.0   | 1.7   | 1.4   | 1.2    | 1.2    |
| EV/Sales                   | 10.0  | 5.3   | 2.3   | 3.3   | 1.9   | 1.6   | 1.3   | 1.0    | 1.0    |
| EV/EBITDA                  | >100  | 32.1  | neg.  | neg.  | 36.1  | 17.5  | 10.2  | 7.6    | 7.0    |
| EV/EBIT (adj.)             | >100  | 37.2  | neg.  | neg.  | >100  | 34.0  | 14.8  | 10.4   | 9.6    |
| Payout ratio (%)           | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 35.0 % | 35.0 % |
| Dividend yield-%           | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 2.3 %  | 2.3 %  |

Source: Inderes



The market cap and enterprise value in the table consider the expected change in the number of shares and net debt for the forecast years.

# Peer group valuation

| Peer group valuation | Market cap | EV      | EV/EBIT |       | EV/EBITDA |       | EV/S  |       | P/E   |       | Dividend yield-% |       | P/B   |
|----------------------|------------|---------|---------|-------|-----------|-------|-------|-------|-------|-------|------------------|-------|-------|
| Company              | MEUR       | MEUR    | 2026e   | 2027e | 2026e     | 2027e | 2026e | 2027e | 2026e | 2027e | 2026e            | 2027e | 2026e |
| Tesla                | 1231045    | 1200254 | 297.3   | 233.0 | 103.8     | 85.7  | 14.4  | 13.2  | 230.9 | 183.0 |                  |       | 15.6  |
| Zaptec               | 364        | 324     | 45.4    | 18.6  | 31.2      | 15.4  | 2.4   | 1.9   | 87.6  | 28.1  | 0.1              | 0.9   | 5.4   |
| Alfen                | 295        | 315     | 61.7    | 40.7  | 12.5      | 12.6  | 0.7   | 0.7   | 71.3  | 84.7  |                  |       | 1.9   |
| ABB                  | 158490     | 160802  | 29.9    | 25.1  | 26.5      | 22.3  | 5.4   | 4.9   | 39.4  | 26.8  | 1.1              | 1.2   | 11.3  |
| Sinexcel Electric    | 1403       | 1388    | 21.5    | 16.4  | 19.0      | 15.2  | 3.1   | 2.5   | 23.1  | 18.0  | 1.6              | 1.9   | 4.9   |
| ChargePoint          | 132        | 258     |         |       |           |       | 0.7   | 0.7   |       |       |                  |       | 0.9   |
| EVGo                 | 435        | 927     |         |       |           |       | 2.9   | 2.5   |       |       |                  |       |       |
| Fastned              | 624        | 912     |         |       | 72.2      | 36.7  | 6.7   | 4.7   |       |       |                  |       | 6.9   |
| Kempower (Inderes)   | 585        | 568     | 358.8   | 34.0  | 36.1      | 17.5  | 1.9   | 1.6   | 731.7 | 46.2  | 0.0              | 0.0   | 5.7   |
| Average              |            |         | 91.2    | 66.7  | 44.2      | 34.5  | 3.9   | 3.3   | 90.5  | 68.1  | 0.9              | 1.3   | 6.7   |
| Median               |            |         | 45.4    | 25.1  | 28.8      | 22.3  | 2.7   | 2.2   | 71.3  | 28.1  | 1.1              | 1.2   | 5.4   |
| Diff-% to median     |            |         | 690%    | 35%   | 25%       | -21%  | -28%  | -25%  | 926%  | 64%   | -100%            | -100% | 5%    |

Source: Refinitiv / Inderes

# Income statement

| Income statement    | 2023 | 2024  | Q1'25 | Q2'25 | Q3'25 | Q4'25 | 2025  | Q1'26 | Q2'26 | Q3'26e | Q4'26e | 2026e | 2027e | 2028e | 2029e |
|---------------------|------|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|-------|-------|-------|-------|
| Revenue             | 284  | 224   | 43.5  | 62.2  | 73.7  | 71.9  | 251   | 66.8  | 68.6  | 77.4   | 86.3   | 299   | 344   | 413   | 483   |
| EBITDA              | 47.1 | -18.1 | -4.0  | 0.6   | 3.5   | -0.6  | -0.5  | -0.2  | 1.5   | 7.1    | 7.3    | 15.7  | 31.9  | 52.8  | 66.3  |
| Depreciation        | -6.5 | -10.8 | -3.4  | -3.4  | -3.4  | -3.5  | -13.8 | -3.5  | -3.7  | -3.7   | -3.8   | -14.7 | -15.5 | -16.5 | -17.9 |
| EBIT (excl. NRI)    | 40.7 | -26.4 | -7.3  | -1.7  | 0.2   | -3.6  | -12.4 | -3.5  | -1.9  | 3.4    | 3.6    | 1.6   | 16.4  | 36.3  | 48.4  |
| EBIT                | 40.6 | -28.9 | -7.3  | -2.9  | 0.1   | -4.2  | -14.3 | -3.7  | -2.2  | 3.4    | 3.6    | 1.1   | 16.4  | 36.3  | 48.4  |
| Net financial items | 2.5  | 0.6   | -0.2  | -0.2  | 0.0   | -0.3  | -0.7  | -0.8  | 0.3   | -0.2   | 0.0    | -0.7  | -0.4  | 0.1   | 0.5   |
| PTP                 | 43.1 | -28.3 | -7.5  | -3.1  | 0.1   | -4.5  | -15.0 | -4.5  | -1.9  | 3.3    | 3.5    | 0.4   | 16.0  | 36.4  | 48.9  |
| Taxes               | -9.3 | 5.0   | 1.4   | 0.5   | -0.4  | 1.2   | 2.6   | 0.8   | 0.3   | -0.7   | -0.5   | -0.1  | -3.4  | -7.6  | -10.3 |
| Net earnings        | 33.8 | -23.3 | -6.2  | -2.7  | -0.3  | -3.3  | -12.4 | -3.7  | -1.6  | 2.5    | 3.1    | 0.3   | 12.7  | 28.8  | 38.6  |
| EPS (adj.)          | 0.61 | -0.38 | -0.11 | -0.03 | 0.00  | -0.05 | -0.19 | -0.06 | -0.02 | 0.05   | 0.06   | 0.01  | 0.23  | 0.52  | 0.70  |
| EPS (rep.)          | 0.61 | -0.42 | -0.11 | -0.05 | -0.01 | -0.06 | -0.22 | -0.07 | -0.03 | 0.05   | 0.06   | 0.01  | 0.23  | 0.52  | 0.70  |

| Key figures            | 2023    | 2024    | Q1'25   | Q2'25  | Q3'25  | Q4'25  | 2025   | Q1'26  | Q2'26  | Q3'26e | Q4'26e | 2026e  | 2027e  | 2028e   | 2029e  |
|------------------------|---------|---------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|--------|
| Revenue growth-%       | 173.7 % | -21.1 % | 2.1 %   | 8.9 %  | 40.9 % | 0.3 %  | 12.3 % | 53.6 % | 10.3 % | 5.0 %  | 20.0 % | 19.0 % | 15.0 % | 20.0 %  | 17.0 % |
| Adjusted EBIT growth-% |         |         |         |        |        |        |        |        |        |        |        |        | 938%   | 120.7 % | 33.4 % |
| EBITDA-%               |         |         | -9.1 %  | 0.9 %  | 4.8 %  | -0.9 % | -0.2 % | -0.3 % | 2.2 %  | 9.2 %  | 8.5 %  | 5.3 %  | 9.3 %  | 12.8 %  | 13.7 % |
| Adjusted EBIT-%        |         |         | -16.9 % | -2.7 % | 0.2 %  | -4.9 % | -4.9 % | -5.2 % | -2.8 % | 4.4 %  | 4.2 %  | 0.5 %  | 4.8 %  | 8.8 %   | 10.0 % |
| Net earnings-%         |         |         | -14.2 % | -4.3 % | -0.4 % | -4.6 % | -4.9 % | -5.5 % | -2.3 % | 3.3 %  | 3.5 %  | 0.1 %  | 3.7 %  | 7.0 %   | 8.0 %  |

Source: Inderes

# Balance sheet

| Assets                   | 2024 | 2025 | 2026e | 2027e | 2028e |
|--------------------------|------|------|-------|-------|-------|
| Non-current assets       | 67.4 | 67.3 | 64.0  | 66.5  | 70.4  |
| Goodwill                 | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   |
| Intangible assets        | 4.2  | 7.7  | 11.2  | 14.7  | 18.2  |
| Tangible assets          | 54.0 | 45.9 | 45.8  | 46.8  | 47.2  |
| Associated companies     | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   |
| Other investments        | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   |
| Other non-current assets | 0.1  | 0.0  | 0.0   | 0.0   | 0.0   |
| Deferred tax assets      | 9.1  | 13.7 | 7.0   | 5.0   | 5.0   |
| Current assets           | 163  | 180  | 200   | 221   | 257   |
| Inventories              | 57.5 | 58.5 | 68.8  | 75.7  | 86.7  |
| Other current assets     | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   |
| Receivables              | 40.5 | 66.1 | 65.8  | 70.5  | 80.5  |
| Cash and equivalents     | 65.4 | 54.9 | 65.3  | 75.1  | 90.2  |
| Balance sheet total      | 231  | 247  | 264   | 288   | 328   |

Source: Inderes

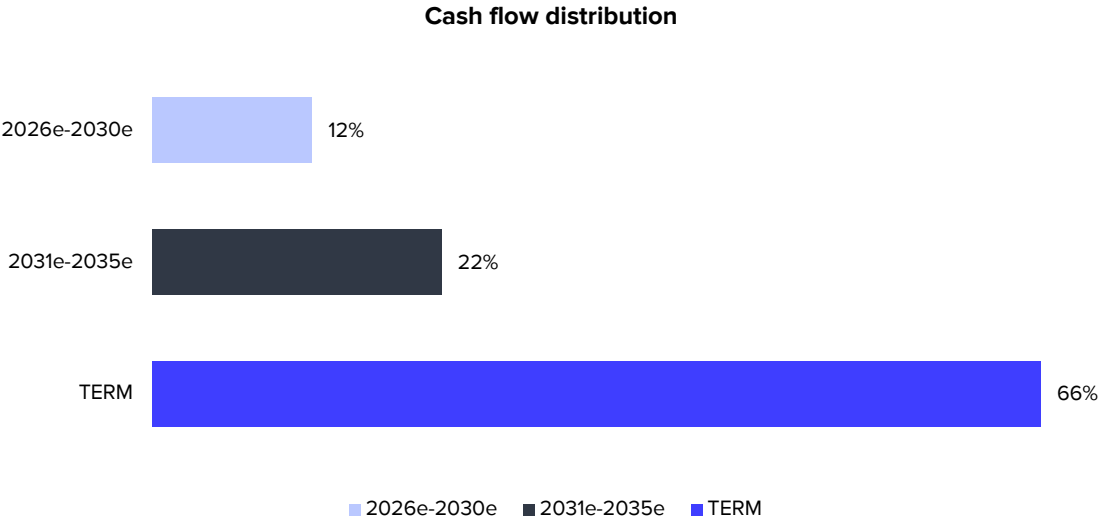
| Liabilities & equity        | 2024 | 2025 | 2026e | 2027e | 2028e |
|-----------------------------|------|------|-------|-------|-------|
| Equity                      | 112  | 102  | 102   | 115   | 144   |
| Share capital               | 0.1  | 0.1  | 0.1   | 0.1   | 0.1   |
| Retained earnings           | 21.5 | 9.7  | 10.0  | 22.7  | 51.4  |
| Hybrid bonds                | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   |
| Revaluation reserve         | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   |
| Other equity                | 90.3 | 92.1 | 92.1  | 92.1  | 92.1  |
| Minorities                  | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   |
| Non-current liabilities     | 31.2 | 31.6 | 37.8  | 37.7  | 34.5  |
| Deferred tax liabilities    | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   |
| Provisions                  | 6.0  | 14.4 | 14.4  | 14.4  | 14.4  |
| Interest bearing debt       | 25.1 | 17.2 | 23.4  | 23.3  | 20.1  |
| Convertibles                | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   |
| Other long term liabilities | 0.1  | 0.0  | 0.0   | 0.0   | 0.0   |
| Current liabilities         | 87.7 | 113  | 124   | 135   | 150   |
| Interest bearing debt       | 16.5 | 18.6 | 25.3  | 25.2  | 21.7  |
| Payables                    | 71.2 | 94.7 | 98.7  | 110   | 128   |
| Other current liabilities   | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   |
| Balance sheet total         | 231  | 247  | 264   | 288   | 328   |

# DCF-calculation

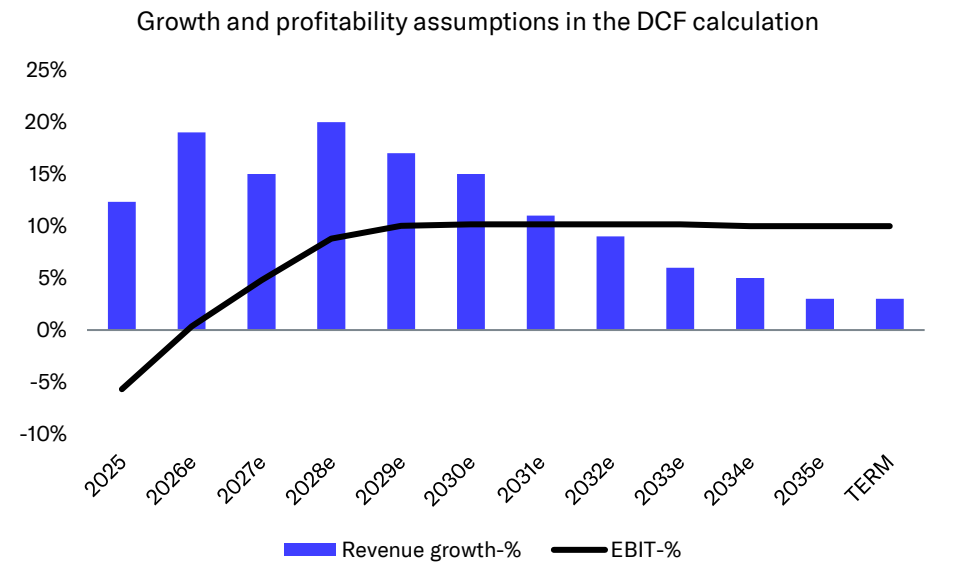
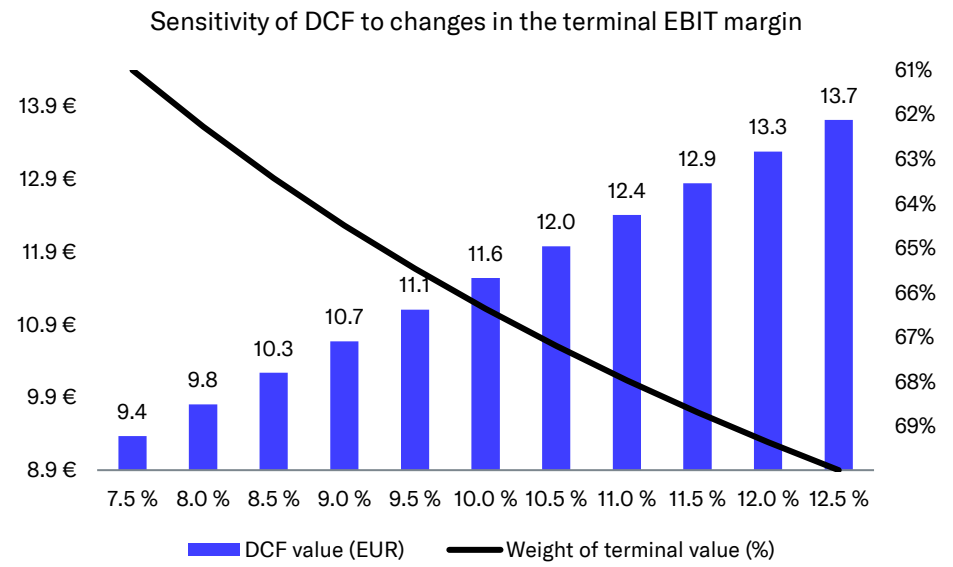
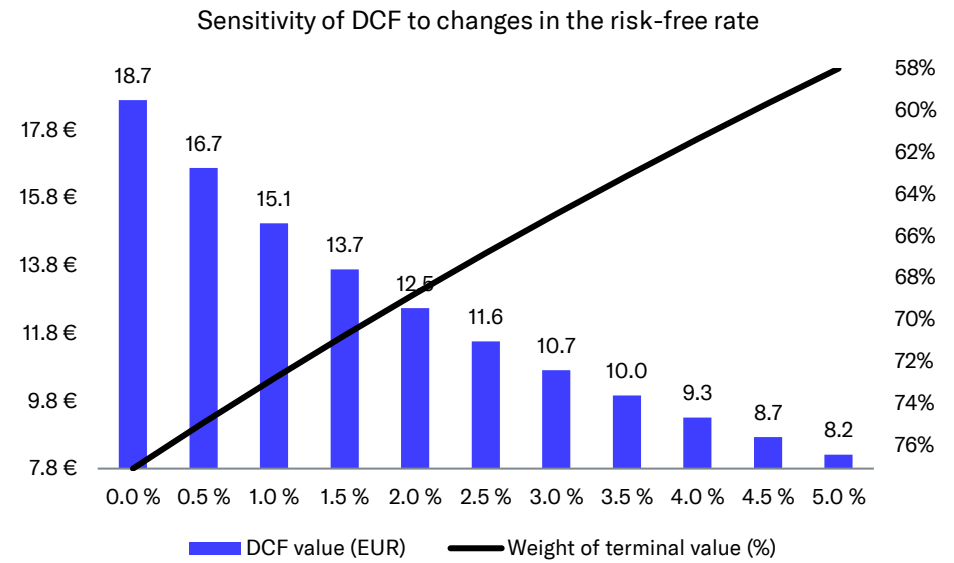
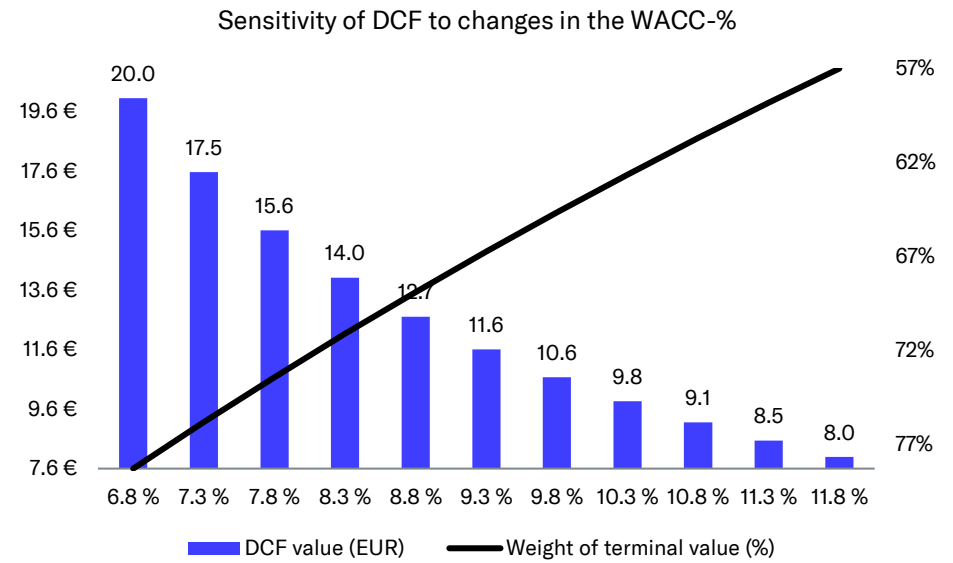
| DCF model                               | 2025   | 2026e  | 2027e  | 2028e  | 2029e  | 2030e  | 2031e  | 2032e  | 2033e  | 2034e  | 2035e  | TERM   |
|-----------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Revenue growth-%                        | 12.3 % | 19.0 % | 15.0 % | 20.0 % | 17.0 % | 15.0 % | 11.0 % | 9.0 %  | 6.0 %  | 5.0 %  | 3.0 %  | 3.0 %  |
| EBIT-%                                  | -5.7 % | 0.4 %  | 4.8 %  | 8.8 %  | 10.0 % | 10.2 % | 10.2 % | 10.2 % | 10.2 % | 10.0 % | 10.0 % | 10.0 % |
| EBIT (operating profit)                 | -14.3  | 1.1    | 16.4   | 36.3   | 48.4   | 56.4   | 62.7   | 68.3   | 72.4   | 74.8   | 77.0   |        |
| + Depreciation                          | 13.8   | 14.7   | 15.5   | 16.5   | 17.9   | 20.0   | 20.2   | 19.2   | 18.6   | 18.3   | 18.1   |        |
| - Paid taxes                            | -2.0   | 6.6    | -1.4   | -7.6   | -10.3  | -12.1  | -13.6  | -14.8  | -15.6  | -16.1  | -16.6  |        |
| - Tax, financial expenses               | -0.1   | -0.2   | -0.1   | 0.0    | 0.1    | 0.2    | 0.4    | 0.4    | 0.4    | 0.4    | 0.4    |        |
| + Tax, financial income                 | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |        |
| - Change in working capital             | -3.1   | -6.0   | -0.2   | -3.1   | -4.3   | -3.7   | -3.3   | -2.5   | -1.0   | -0.5   | -1.6   |        |
| Operating cash flow                     | -5.8   | 16.2   | 30.2   | 42.1   | 51.9   | 60.8   | 66.4   | 70.6   | 74.7   | 76.9   | 77.3   |        |
| + Change in other long-term liabilities |        | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |        |
| - Gross CAPEX                           |        | -18.1  | -20.0  | -20.4  | -20.8  | -21.2  | -21.4  | -21.4  | -21.4  | -21.4  | -18.5  |        |
| Free operating cash flow                |        | -1.9   | 10.3   | 21.7   | 31.1   | 39.7   | 45.0   | 49.2   | 53.3   | 55.5   | 58.8   |        |
| +/- Other                               |        | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |        |
| FCFF                                    |        | -1.9   | 10.3   | 21.7   | 31.1   | 39.7   | 45.0   | 49.2   | 53.3   | 55.5   | 58.8   | 958    |
| Discounted FCFF                         |        | -1.8   | 9.0    | 17.4   | 22.9   | 26.7   | 27.7   | 27.7   | 27.5   | 26.1   | 25.3   | 413    |
| Sum of FCFF present value               |        | 622    | 623    | 614    | 597    | 574    | 547    | 520    | 492    | 464    | 438    | 413    |
| Enterprise value DCF                    |        | 622    |        |        |        |        |        |        |        |        |        |        |
| - Interest bearing debt                 |        | -35.8  |        |        |        |        |        |        |        |        |        |        |
| + Cash and cash equivalents             |        | 54.9   |        |        |        |        |        |        |        |        |        |        |
| + Associated companies                  |        | 0.0    |        |        |        |        |        |        |        |        |        |        |
| -Minorities                             |        | 0.0    |        |        |        |        |        |        |        |        |        |        |
| -Dividend/capital return                |        | 0.0    |        |        |        |        |        |        |        |        |        |        |
| Equity value DCF                        |        | 641    |        |        |        |        |        |        |        |        |        |        |
| Equity value DCF per share              |        | 11.6   |        |        |        |        |        |        |        |        |        |        |

| WACC                                    |        |
|-----------------------------------------|--------|
| Tax-% (WACC)                            | 22.0 % |
| Target debt ratio (D/(D+E))             | 10.0 % |
| Cost of debt                            | 3.0 %  |
| Equity Beta                             | 1.60   |
| Market risk premium                     | 4.75%  |
| Liquidity premium                       | 0.00%  |
| Risk free interest rate                 | 2.5 %  |
| Cost of equity                          | 10.1 % |
| Weighted average cost of capital (WACC) | 9.3 %  |

Source: Inderes



# DCF sensitivity calculations and key assumptions in graphs



Source: Inderes. Note that the weight of the terminal value (%) is shown on an inverse scale for clarity.

# Summary

| Income statement          | 2023  | 2024  | 2025  | 2026e | 2027e | Per share data           | 2023    | 2024    | 2025    | 2026e   | 2027e   |
|---------------------------|-------|-------|-------|-------|-------|--------------------------|---------|---------|---------|---------|---------|
| Revenue                   | 283.6 | 223.7 | 251.3 | 299.0 | 343.9 | EPS (reported)           | 0.61    | -0.42   | -0.22   | 0.01    | 0.23    |
| EBITDA                    | 47.1  | -18.1 | -0.5  | 15.7  | 31.9  | EPS (adj.)               | 0.61    | -0.38   | -0.19   | 0.01    | 0.23    |
| EBIT                      | 40.6  | -28.9 | -14.3 | 1.1   | 16.4  | OCF / share              | 0.70    | -0.51   | -0.10   | 0.29    | 0.55    |
| PTP                       | 43.1  | -28.3 | -15.0 | 0.4   | 16.0  | OCF / share              | 0.29    | -0.97   | -0.11   | -0.03   | 0.19    |
| Net Income                | 33.8  | -23.3 | -12.2 | 0.3   | 12.7  | Book value / share       | 2.40    | 2.02    | 1.84    | 1.84    | 2.07    |
| Extraordinary items       | -0.1  | -2.5  | -1.9  | -0.5  | 0.0   | Dividend / share         | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    |
| Balance sheet             | 2023  | 2024  | 2025  | 2026e | 2027e | Growth and profitability | 2023    | 2024    | 2025    | 2026e   | 2027e   |
| Balance sheet total       | 237.7 | 230.8 | 246.8 | 263.9 | 287.8 | Revenue growth-%         | 174%    | -21%    | 12%     | 19%     | 15%     |
| Equity capital            | 132.9 | 111.9 | 101.9 | 102.2 | 114.9 | EBITDA growth-%          | 396%    | -138%   | 97%     | 3049%   | 103%    |
| Goodwill                  | 0.0   | 0.0   | 0.0   | 0.0   | 0.0   | EBIT (adj.) growth-%     | 507%    | -165%   | 53%     | 113%    | 938%    |
| Net debt                  | -74.6 | -23.8 | -19.1 | -16.7 | -26.6 | EPS (adj.) growth-%      | 718%    | -161%   | 50%     | 108%    | 1485%   |
| Cash flow                 | 2023  | 2024  | 2025  | 2026e | 2027e | EBITDA-%                 | 16.6 %  | -8.1 %  | -0.2 %  | 5.3 %   | 9.3 %   |
| EBITDA                    | 47.1  | -18.1 | -0.5  | 15.7  | 31.9  | EBIT (adj.)-%            | 14.4 %  | -11.8 % | -4.9 %  | 0.5 %   | 4.8 %   |
| Change in working capital | 2.8   | -8.8  | -3.1  | -6.0  | -0.2  | EBIT-%                   | 14.3 %  | -12.9 % | -5.7 %  | 0.4 %   | 4.8 %   |
| Operating cash flow       | 38.5  | -28.1 | -5.8  | 16.2  | 30.2  | ROE-%                    | 28.9 %  | -19.0 % | -11.6 % | 0.3 %   | 11.7 %  |
| CAPEX                     | -24.2 | -27.7 | -9.1  | -18.1 | -20.0 | ROI-%                    | 29.6 %  | -18.5 % | -9.8 %  | 0.8 %   | 10.5 %  |
| Free cash flow            | 15.8  | -53.6 | -6.3  | -1.9  | 10.3  | Equity ratio             | 55.9 %  | 48.5 %  | 41.3 %  | 38.7 %  | 39.9 %  |
| Valuation multiples       | 2023  | 2024  | 2025  | 2026e | 2027e | Gearing                  | -56.1 % | -21.3 % | -18.7 % | -16.3 % | -23.2 % |
| EV/S                      | 5.3   | 2.3   | 3.3   | 1.9   | 1.6   | Net debt/EBITDA          | -1.6    | 1.3     | 35.8    | -1.1    | -0.8    |
| EV/EBITDA                 | 32.1  | neg.  | neg.  | 36.1  | 17.5  | EBITDA/net financials    | -19.2   | 30.1    | -0.8    | 22.5    | 79.8    |
| EV/EBIT (adj.)            | 37.2  | neg.  | neg.  | >100  | 34.0  |                          |         |         |         |         |         |
| P/E (adj.)                | 46.9  | neg.  | neg.  | >100  | 46.2  |                          |         |         |         |         |         |
| P/B                       | 11.9  | 4.8   | 8.3   | 5.7   | 5.1   |                          |         |         |         |         |         |
| Dividend-%                | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % |                          |         |         |         |         |         |

Source: Inderes

# Disclaimer and recommendation history

The information presented in Inderes reports is obtained from several different public sources that Inderes considers to be reliable. Inderes aims to use reliable and comprehensive information, but Inderes does not guarantee the accuracy of the presented information. Any opinions, estimates and forecasts represent the views of the authors. Inderes is not responsible for the content or accuracy of the presented information. Inderes and its employees are also not responsible for the financial outcomes of investment decisions made based on the reports or any direct or indirect damage caused by the use of the information. The information used in producing the reports may change quickly. Inderes makes no commitment to announcing any potential changes to the presented information and opinions.

The reports produced by Inderes are intended for informational use only. The reports should not be construed as offers or advice to buy, sell or subscribe investment products. Customers should also understand that past performance is not a guarantee of future results. When making investment decisions, customers must base their decisions on their own research and their estimates of the factors that influence the value of the investment and take into account their objectives and financial position and use advisors as necessary. Customers are responsible for their investment decisions and their financial outcomes.

Reports produced by Inderes may not be edited, copied or made available to others in their entirety, or in part, without Inderes' written consent. No part of this report, or the report as a whole, shall be transferred or shared in any form to the United States, Canada or Japan or the citizens of the aforementioned countries. The legislation of other countries may also lay down restrictions pertaining to the distribution of the information contained in this report. Any individuals who may be subject to such restrictions must take said restrictions into account.

Inderes issues target prices for the shares it follows. The recommendation methodology used by Inderes is based on the share's 12-month expected total shareholder return (including the share price and dividends) and takes into account Inderes' view of the risk associated with the expected returns. The recommendation policy consists of four tiers: Sell, Reduce, Accumulate and Buy. As a rule, Inderes' investment recommendations and target prices are reviewed at least 2–4 times per year in connection with the companies' interim reports, but the recommendations and target prices may also be changed at other times depending on the market conditions. The issued recommendations and target prices do not guarantee that the share price will develop in line with the estimate. Inderes primarily uses the following valuation methods in determining target prices and recommendations: Cash flow analysis (DCF), valuation multiples, peer group analysis and sum of parts analysis. The valuation methods and target price criteria used are always company-specific and they may vary significantly depending on the company and (or) industry.

Inderes' recommendation policy is based on the following distribution relative to the 12-month risk-adjusted expected total shareholder return.

|            |                                                                                        |
|------------|----------------------------------------------------------------------------------------|
| Buy        | The 12-month risk-adjusted expected shareholder return of the share is very attractive |
| Accumulate | The 12-month risk-adjusted expected shareholder return of the share is attractive      |
| Reduce     | The 12-month risk-adjusted expected shareholder return of the share is weak            |
| Sell       | The 12-month risk-adjusted expected shareholder return of the share is very weak       |

The assessment of the 12-month risk-adjusted expected total shareholder return based on the above-mentioned definitions is company-specific and subjective. Consequently, similar 12-month expected total shareholder returns between different shares may result in different recommendations, and the recommendations and 12-month expected total shareholder returns between different shares should not be compared with each other. The counterpart of the expected total shareholder return is Inderes' view of the risk taken by the investor, which varies considerably between companies and scenarios. Thus, a high expected total shareholder return does not necessarily lead to positive performance when the risks are exceptionally high and, correspondingly, a low expected total shareholder return does not necessarily lead to a negative recommendation if Inderes considers the risks to be moderate.

The analysts who produce Inderes' research and Inderes employees cannot have 1) shareholdings that exceed the threshold of significant financial gain or 2) shareholdings exceeding 1% in any company subject to Inderes' research activities. Inderes Oyj can only own shares in the target companies it follows to the extent shown in the company's model portfolio investing real funds. All of Inderes Oyj's shareholdings are presented in itemised form in the model portfolio. Inderes Oyj does not have other shareholdings in the target companies analysed. The remuneration of the analysts who produce the analysis are not directly or indirectly linked to the issued recommendation or views. Inderes Oyj does not have investment bank operations.

Inderes or its partners whose customer relationships may have a financial impact on Inderes may, in their business operations, seek assignments with various issuers with respect to services provided by Inderes or its partners. Thus, Inderes may be in a direct or indirect contractual relationship with an issuer that is the subject of research activities. Inderes and its partners may provide investor relations services to issuers. The aim of such services is to improve communication between the company and the capital markets. These services include the organisation of investor events, advisory services related to investor relations and the production of investor research reports.

More information about research disclaimers can be found at [www.inderes.fi/research-disclaimer](http://www.inderes.fi/research-disclaimer).

Inderes has made an agreement with the issuer and target of this report, which entails compiling a research report.

## Recommendation history (>12 mo)

| Date       | Recommendation | Target  | Share price |
|------------|----------------|---------|-------------|
| 8/15/2022  | Accumulate     | 20.00 € | 18.35 €     |
| 10/30/2022 | Accumulate     | 22.00 € | 19.64 €     |
| 2/15/2023  | Reduce         | 27.00 € | 27.56 €     |
| 4/14/2023  | Accumulate     | 30.00 € | 27.30 €     |
| 4/20/2023  | Accumulate     | 32.00 € | 28.80 €     |
| 7/19/2023  | Accumulate     | 43.00 € | 41.68 €     |
| 7/25/2023  | Reduce         | 43.00 € | 42.84 €     |
| 9/18/2023  | Accumulate     | 52.00 € | 46.10 €     |
| 10/19/2023 | Accumulate     | 44.00 € | 37.88 €     |
| 10/31/2023 | Buy            | 44.00 € | 29.59 €     |
| 2/9/2024   | Buy            | 41.00 € | 28.72 €     |
| 2/15/2024  | Buy            | 32.00 € | 22.72 €     |
| 3/25/2024  | Buy            | 32.00 € | 19.55 €     |
| 4/25/2024  | Buy            | 28.00 € | 17.37 €     |
| 7/12/2024  | Reduce         | 19.00 € | 22.40 €     |
| 7/24/2024  | Accumulate     | 16.00 € | 13.17 €     |
| 9/2/2024   | Reduce         | 10.00 € | 12.00 €     |
| 10/3/2024  | Reduce         | 10.00 € | 11.60 €     |
| 10/31/2024 | Reduce         | 10.00 € | 9.86 €      |
| 2/12/2025  | Accumulate     | 13.00 € | 11.48 €     |
| 4/28/2025  | Accumulate     | 12.50 € | 10.36 €     |
| 7/25/2025  | Reduce         | 15.00 € | 17.59 €     |
| 10/30/2025 | Accumulate     | 17.00 € | 14.73 €     |
| 1/27/2026  | Accumulate     | 17.50 € | 15.88 €     |
| 2/12/2026  | Accumulate     | 15.00 € | 12.58 €     |
| 4/30/2026  | Reduce         | 15.00 € | 15.06 €     |
| 5/18/2026  | Accumulate     | 15.00 € | 12.98 €     |
| 7/24/2026  | Reduce         | 11.00 € | 10.56 €     |



# CONNECTING INVESTORS AND COMPANIES.

Inderes democratizes financial information by connecting investors and listed companies. For investors, we are an investing community and a trusted source of financial information and equity research. For listed companies, we are a partner in delivering high-quality investor relations. Over 500 listed companies in Europe use our investor relations products and equity research services to provide better investor communications to their shareholders.

Our goal is to be the most investor-minded company in finance. Inderes was founded in 2009 by investors, for investors. As a Nasdaq First North-listed company, we understand the day-to-day reality of our customers.

Inderes Ab  
Vattugatan 17, 5tr  
Stockholm  
+46 8 411 43 80

Inderes Oyj  
Porkkalankatu 5  
00180 Helsinki  
+358 10 219 4690

[inderes.se](http://inderes.se)

[inderes.fi](http://inderes.fi)

**inde  
res.**