

WÄRTSILÄ

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COMPANY REPORT



Outlook for earnings growth remains good

The first months of the year were good in terms of earnings and the distribution of the order intake was also slightly better than expected. The company maintained a positive market outlook, which we believe somewhat alleviates concerns about uncertainties affecting market growth that have increased in recent months. The company has a strong position and high return on capital in a structurally growing end market, which we believe makes the current discounted valuation level attractive. We reiterate our Accumulate recommendation and EUR 18.5 target price.

Results show good start to year in line with expectations

Q1 was good and largely in line with expectations. Revenue was 8% below forecasts, mainly due to the timing of deliveries in Energy Storage, which is volatile on a quarterly basis and has low margins. The group's adjusted EBIT (171 MEUR) increased by 29% year-on-year and met the estimates. Cash flow from operating activities was at a good level of 190 MEUR, although lower compared to the strong level of the comparison period (258 MEUR). The company reiterated its message that net working capital remains at an exceptionally good level and that more capital will be tied up in the near future, which may weigh on cash flow relative to the earnings.

Order intake distribution slightly better than expected

Q1 order intake of 1902 MEUR (-1% y/y) was in line with consensus and 3% above our forecast. Service business orders grew at a steady pace of 5%, while new equipment orders were down 7% compared to the strong first quarter of last year. Order intake for Energy's Power Plant business grew by 16%, continuing the strong trend of the previous quarters and beating the consensus forecast by 13%. Portfolio Business also showed strong growth in order intake of 32%, exceeding consensus by 36%. Marine orders grew by 11%, which was almost in line with expectations. Energy Storage orders declined and fell short of expectations. Overall, we view the order mix as favorable relative to expectations, as we

expect order growth, particularly in Energy's Power Plant business, to be more material to long-term earnings development than in Energy Storage. The order book stood at 8,533 MEUR at the end of Q1 (+17% y/y).

Outlook for next 12 months remains positive

Wärtsilä expects the demand environment in Marine and Energy over the next 12 months to be better than the comparison period (as also estimated at the end of the previous quarter). The outlook for new ship orders has weakened due to the uncertainty in world trade caused by the trade war, but demand for Wärtsilä's important ship segments, such as cruise ships and ferries, remains good. Power Plant orders continue to enjoy good momentum. Energy Storage is suffering from fears of tariffs in the US, which nevertheless accounts for a limited share of the total segment. Wärtsilä has protected its position in its customer and supply contracts so that any changes in tariffs do not result in unexpected additional costs for the company and the risks are borne by the customers. In addition, in line with its strategy, the company strives to grow the service revenue by deepening cooperation with customers, which will support the profitability outlook. We left our estimates largely unchanged.

Competitiveness and market growth outlook are compelling

The EV/EBIT of 9.7x in our 2025 forecasts is, in our view, a very moderate level for a company with a strong return on investment (ROI 2024: 24%) and long-term growth supported by, among other things, emission reductions. The valuation gap to the peer group has already widened to 42% (median EV/EBIT 2025e of peers: 16,6x). On the other hand, it is important to acknowledge that the indirect impacts of the trade war on Wärtsilä are still difficult to assess, which means that the earnings outlook for 2025-26 in particular is subject to a high degree of uncertainty. The complex structure of the group may also partly weigh on the valuation accepted by the market in relation to our DCF calculation (DCF: EUR 19.3 per share).

Recommendation

Accumulate
(was Accumulate)

Target price:

EUR 18.50
(was EUR 18.50)

Share price:
EUR 15.36

Business risk



Valuation risk



| | 2024 | 2025e | 2026e | 2027e |
|------------------|--------|--------|--------|--------|
| Revenue | 6449 | 7574 | 7927 | 8287 |
| growth-% | 7% | 17% | 5% | 5% |
| EBIT adj. | 714 | 838 | 912 | 974 |
| EBIT-% adj. | 11.1 % | 11.1 % | 11.5 % | 11.8 % |
| Net Income | 504 | 582 | 640 | 689 |
| EPS (adj.) | 0.86 | 1.03 | 1.13 | 1.21 |
| P/E (adj.) | 20.0 | 15.0 | 13.6 | 12.7 |
| P/B | 4.0 | 3.2 | 2.8 | 2.5 |
| Dividend yield-% | 2.6 % | 3.3 % | 3.8 % | 4.2 % |
| EV/EBIT (adj.) | 13.0 | 9.7 | 8.5 | 7.6 |
| EV/EBITDA | 10.9 | 8.3 | 7.4 | 6.6 |
| EV/S | 1.4 | 1.1 | 1.0 | 0.9 |

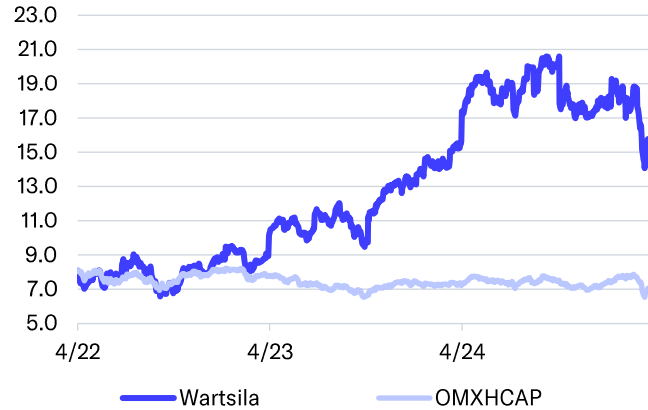
Source: Inderes

Guidance

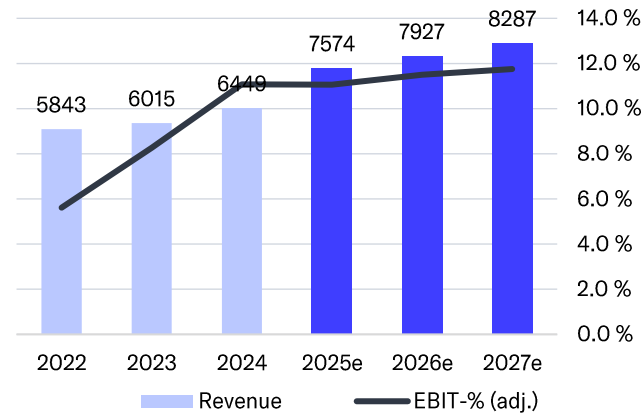
(Unchanged)

Wärtsilä expects the demand environment for both its marine (Wärtsilä Marine) and energy (Wärtsilä Energy) businesses to be better in the next 12 months (Q2/2025-Q1/2026) than in the comparison period.

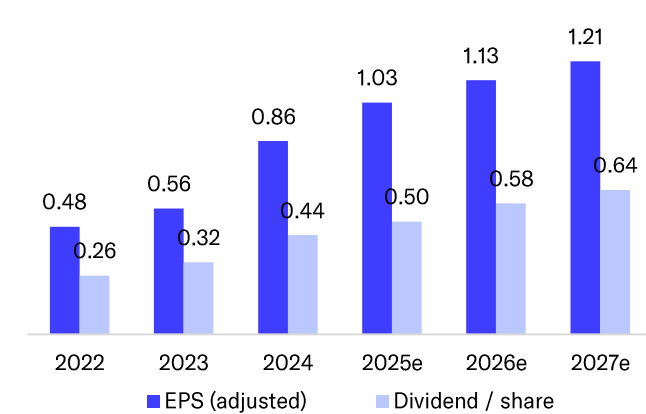
Share price



Revenue and EBIT-% (adj.)



EPS and dividend



Value drivers

- Strong position in the selected segments
- Extensive installed equipment portfolio and significant share of services business
- Progress in high value-added services
- Divestments of smaller business units

Risk factors

- Cyclicalit of shipbuilding
- Uncertainty about the winning renewable energy production forms
- Energy Storage dependent on individual large orders and variable investment activity

| Valuation | 2025e | 2026e | 2027e |
|----------------------------|--------|--------|--------|
| Share price | 15.4 | 15.4 | 15.4 |
| Number of shares, millions | 586.4 | 586.4 | 586.4 |
| Market cap | 9008 | 9008 | 9008 |
| EV | 8101 | 7771 | 7444 |
| P/E (adj.) | 15.0 | 13.6 | 12.7 |
| P/E | 15.5 | 14.1 | 13.1 |
| P/B | 3.2 | 2.8 | 2.5 |
| P/S | 1.2 | 1.1 | 1.1 |
| EV/Sales | 1.1 | 1.0 | 0.9 |
| EV/EBITDA | 8.3 | 7.4 | 6.6 |
| EV/EBIT (adj.) | 9.7 | 8.5 | 7.6 |
| Payout ratio (%) | 50.4 % | 53.1 % | 54.5 % |
| Dividend yield-% | 3.3 % | 3.8 % | 4.2 % |

Source: Inderes

No big surprises in Q1

Q1 earnings developed strongly as expected

Q1 revenue was 1,560 MEUR, a strong increase of 18% compared to the weak comparison period. Revenue, however, missed forecasts by 8%, mainly due to the timing of low-margin Energy Storage deliveries. New equipment sales grew by 38%, while services grew at a more moderate rate of 6%. The growth in new equipment sales was concentrated in low-margin Energy Storage (although expectations were even higher), where revenue was exceptionally low in the comparison period. Equipment sales grew in all reporting areas and Marine's new equipment sales growth was also strong, up to 41%. Service revenue growth was more stable (4-6% in Marine and Energy). Strong growth drove adjusted EBIT to 171 MEUR (Q1'24: 132 MEUR), and the earnings were at the expected level. Marine, in particular, improved its result year-on-year, as expected. Portfolio Business improved its result more than expected, but the impact on the absolute group earnings was less significant.

Order intake development better than expected

Order intake in Q1 was 1,929 MEUR, down 2% from the comparison period, but in line with consensus expectations and 3% above our forecast. Orders for new equipment were stable in Marine, increased strongly in Energy's power plants and in the Portfolio Business, but declined significantly in Energy Storage. Energy Storage orders in the US are suffering from the threat of a trade war, as batteries in particular are typically sourced from China in the market. Service orders grew 3-4% in Energy and Marine and 16% in Portfolio Business. In Energy Storage, we do not think that the share of services is significant.

We believe that the higher-than-expected weighting of order growth in Energy's Power Plant business and Portfolio Business is positive for the earnings growth outlook, as these segments are more profitable than Energy Storage, where orders were below expectations.

| Estimates | Q1'24 | Q1'25 | Q1'25e | Q1'25e | Consensus | Difference (%) |
|------------------|------------|------------|---------|-----------|-----------------|------------------|
| MEUR / EUR | Comparison | Actualized | Inderes | Consensus | Low High | Act. vs. inderes |
| Revenue | 1321 | 1560 | 1696 | 1696 | 1549 - 1799 | -8% |
| Orders | 1924 | 1902 | 1854 | 1894 | 1736 - 2031 | 0% |
| EBIT (adj.) | 132 | 171 | 170 | 173 | 158 - 189 | 1% |
| EBIT | 127 | 165 | 165 | 171 | 158 - 187 | 0% |
| PTP | 118 | 164 | 161 | 167 | 151 - 186 | 2% |
| EPS (reported) | 0.14 | 0.21 | 0.20 | 0.21 | 0.18 - 0.24 | 7% |
| Revenue growth-% | -9.8 % | 18.1 % | 28.4 % | 28.3 % | 17.3 % - 36.2 % | -10.3 pp |
| EBIT-% (adj.) | 10.0 % | 11.0 % | 10.0 % | 10.2 % | 10.2 % - 10.5 % | 0.9 pp |

Source: Inderes & Vara Research
(consensus)

Wärtsilä Q1'25: Looking good in the fog — for now



Earnings growth outlook has remained good

Both order book and market environment support further growth

- Wärtsilä expects the demand environment in Marine and Energy over the next 12 months to be better than the comparison period (as also estimated at the end of the previous quarter).
- The order book at the end of Q1 was 8.5 BNEUR, which is 17% higher than a year ago.
- The outlook for new ship orders has weakened due to the uncertainty in world trade caused by the trade war, but demand for Wärtsilä's important ship segments, such as cruise ships and ferries, remains good.
- Energy's Power Plant orders continue to enjoy good momentum. This is supported, among other things, by investments in renewable energy, which increases the need for balancing power. In addition, new, larger data centers, for example, will increasingly require their own stable power generation, for which Wärtsilä engines are also suitable.
- Energy Storage is suffering from fears of tariffs in the US, which nevertheless accounts for a limited share of the total segment. Wärtsilä has protected its position in its customer and supply contracts so that any changes in tariffs do not result in unexpected additional costs for the company and the risks are borne by the customers.
- We made moderate adjustments to our profitability assumptions, for example, but in the big picture there are no significant changes to the earnings outlook.

| Estimate revisions | 2025e | 2025e | Change | 2026e | 2026e | Change | 2027e | 2027e | Change |
|--------------------|-------|-------|--------|-------|-------|--------|-------|-------|--------|
| MEUR / EUR | Old | New | % | Old | New | % | Old | New | % |
| Revenue | 7520 | 7574 | 1% | 7832 | 7927 | 1% | 8226 | 8287 | 1% |
| EBITDA | 984 | 980 | 0% | 1071 | 1057 | -1% | 1130 | 1121 | -1% |
| EBIT (excl. NRIs) | 847 | 838 | -1% | 930 | 912 | -2% | 986 | 974 | -1% |
| EBIT | 827 | 818 | -1% | 910 | 892 | -2% | 966 | 954 | -1% |
| PTP | 811 | 803 | -1% | 903 | 886 | -2% | 965 | 954 | -1% |
| EPS (excl. NRIs) | 1.03 | 1.03 | 0% | 1.14 | 1.13 | -2% | 1.22 | 1.21 | -1% |
| DPS | 0.50 | 0.50 | 0% | 0.60 | 0.58 | -3% | 0.65 | 0.64 | -2% |

Source: Inderes

Wärtsilä, Webcast with teleconference, Q1'25



Lower valuation offsets uncertainty

Strong value creation in a growing market

We see Wärtsilä as having a strong market position in four-stroke engines, both in the marine business (Marine) and in the power plant business (Energy). The company's service operations, based on a large installed base, are very profitable, and the service business is being developed in line with the strategy by deepening cooperation with customers and thus increasing the share of high value-added services. Key long-term growth drivers for the market are the decarbonization of maritime transport and the transformation of the energy system, where weather-dependent power generation will need to be complemented by balancing power solutions. Return on capital employed is high (2024: 23.7%), which, combined with a positive growth outlook, allows for significant value creation.

Earnings-based valuation level has fallen

The escalation of the trade war in March-April has weakened the growth outlook for the global economy, affecting also Wärtsilä's end markets, although it is still difficult to assess the impact. The immediate impact on the company has been limited, as the company reiterated its positive market outlook in connection with the Q1 report. The share price decline in recent months has lowered the earnings-based valuation level, although we have lowered our adj. EBIT forecasts by around 5%, which was largely done in our preliminary analysis published prior to the Q1 report. The stock's current earnings-based EV/EBIT valuation of 9.7x and 8.5x based on the 2025 and 2026 estimates is, in our view, attractive for Wärtsilä's investment profile. The company's peer group is valued at multiples of 16.6x and 14.9x (median). We consider the peer group multiples to be high, but even at our target price, the stock would be discounted by around 28% to peers. Using our fair value estimates of EV/EBIT

multiples of 12-14x (2025e), the fair value of Wärtsilä's stock would be EUR 18.5-21.5, plus a dividend yield of 3%/year.

Attractive DCF potential

The fair value of Wärtsilä's share in our cash flow model is EUR 19.3, which is supported by the company's capital-light business model in addition to its strong profitability. The calculation assumes a long-term growth rate of 2.5%, a more moderate EBIT margin of 10% than today and a WACC of 8.0%. We raised the WACC in the calculation to 8.0% (previously 7.6%) due to the increased risk level of global economic trends. Wärtsilä's cash flow profile is now slightly less back-loaded in the model, with the terminal period accounting for 59% of the value instead of 61%. The calculation is naturally sensitive to changes in the applied WACC.

Valuation may be hampered by complex structure

The core of Wärtsilä's business, as we see it, is in Marine and Energy, which are built around the engine business. In addition to these, the group includes the low-margin and less predictable Energy Storage and businesses to be divested (Portfolio Business). Although the company decided in its spring strategy update to keep Energy Storage in the group instead of divesting it, we believe that the divestment will become relevant in the long term (e.g. within 5 years). For the time being, however, the complex structure of the group may weigh on the valuation level accepted by the market, e.g. relative to DCF potential or a peer group. Divestments of the Energy Storage or Portfolio Business reporting unit businesses could serve as valuation drivers in the medium term. Indeed, the company's balance sheet is already over-capitalized and there is no visibility on how the excess cash can be used effectively.

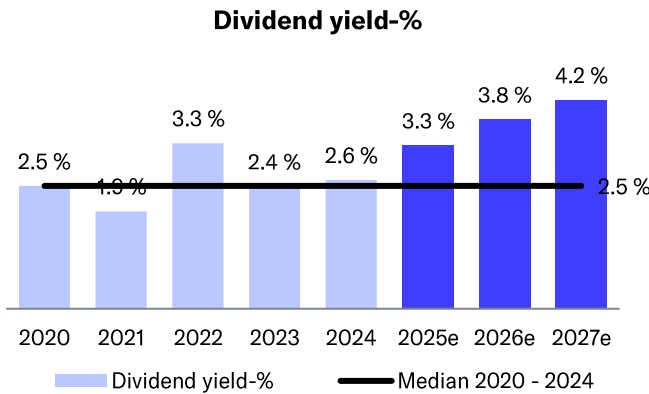
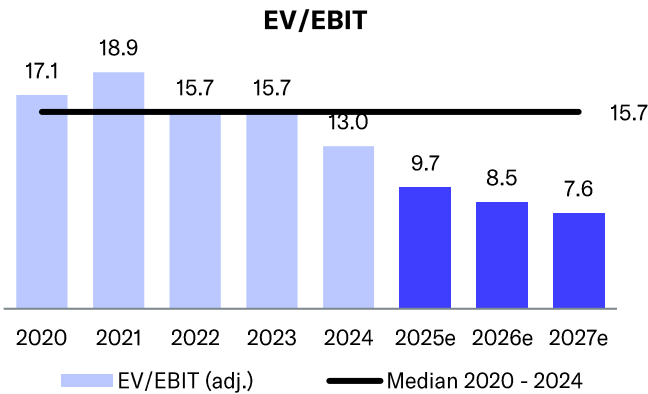
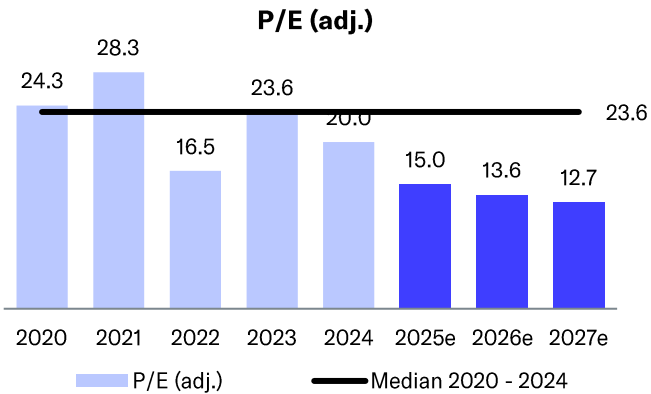
| Valuation | 2025e | 2026e | 2027e |
|----------------------------|--------|--------|--------|
| Share price | 15.4 | 15.4 | 15.4 |
| Number of shares, millions | 586.4 | 586.4 | 586.4 |
| Market cap | 9008 | 9008 | 9008 |
| EV | 8101 | 7771 | 7444 |
| P/E (adj.) | 15.0 | 13.6 | 12.7 |
| P/E | 15.5 | 14.1 | 13.1 |
| P/B | 3.2 | 2.8 | 2.5 |
| P/S | 1.2 | 1.1 | 1.1 |
| EV/Sales | 1.1 | 1.0 | 0.9 |
| EV/EBITDA | 8.3 | 7.4 | 6.6 |
| EV/EBIT (adj.) | 9.7 | 8.5 | 7.6 |
| Payout ratio (%) | 50.4 % | 53.1 % | 54.5 % |
| Dividend yield-% | 3.3 % | 3.8 % | 4.2 % |

Source: Inderes

Valuation table

| Valuation | 2020 | 2021 | 2022 | 2023 | 2024 | 2025e | 2026e | 2027e | 2028e |
|----------------------------|--------|--------|-------|--------|--------|--------|--------|--------|--------|
| Share price | 8.15 | 12.4 | 7.87 | 13.1 | 17.1 | 15.4 | 15.4 | 15.4 | 15.4 |
| Number of shares, millions | 591.7 | 590.0 | 590.0 | 589.0 | 586.4 | 586.4 | 586.4 | 586.4 | 586.4 |
| Market cap | 4823 | 7293 | 4643 | 7734 | 10034 | 9008 | 9008 | 9008 | 9008 |
| EV | 5255 | 7326 | 5158 | 7804 | 9270 | 8101 | 7771 | 7444 | 7137 |
| P/E (adj.) | 24.3 | 28.3 | 16.5 | 23.6 | 20.0 | 15.0 | 13.6 | 12.7 | 12.4 |
| P/E | 36.0 | 37.8 | neg. | 30.0 | 19.9 | 15.5 | 14.1 | 13.1 | 12.4 |
| P/B | 2.2 | 3.2 | 2.2 | 3.5 | 4.0 | 3.2 | 2.8 | 2.5 | 2.3 |
| P/S | 1.0 | 1.5 | 0.8 | 1.3 | 1.6 | 1.2 | 1.1 | 1.1 | 1.0 |
| EV/Sales | 1.1 | 1.5 | 0.9 | 1.3 | 1.4 | 1.1 | 1.0 | 0.9 | 0.8 |
| EV/EBITDA | 12.1 | 14.4 | 15.3 | 13.1 | 10.9 | 8.3 | 7.4 | 6.6 | 6.2 |
| EV/EBIT (adj.) | 17.1 | 18.9 | 15.7 | 15.7 | 13.0 | 9.7 | 8.5 | 7.6 | 7.1 |
| Payout ratio (%) | 88.3 % | 73.4 % | neg. | 73.1 % | 51.2 % | 50.4 % | 53.1 % | 54.5 % | 55.7 % |
| Dividend yield-% | 2.5 % | 1.9 % | 3.3 % | 2.4 % | 2.6 % | 3.3 % | 3.8 % | 4.2 % | 4.5 % |

Source: Inderes



The market value and enterprise value in the table take into account the projected change in the number of shares and net debt for the forecast years.

Peer group valuation

| Peer group valuation | Market cap | EV | EV/EBIT | | EV/EBITDA | | EV/S | | P/E | | Dividend yield-% | | P/B |
|--------------------------|------------|--------|---------|-------|-----------|-------|-------|-------|-------|-------|------------------|-------|-------|
| Company | MEUR | MEUR | 2025e | 2026e | 2025e | 2026e | 2025e | 2026e | 2025e | 2026e | 2025e | 2026e | 2025e |
| Metso Corp | 7772 | 8923 | 11.6 | 10.3 | 9.4 | 8.7 | 1.8 | 1.7 | 14.0 | 12.5 | 4.1 | 4.4 | 2.8 |
| Kone Oyj | 26840 | 25861 | 18.5 | 16.8 | 15.3 | 13.9 | 2.3 | 2.2 | 24.3 | 22.2 | 3.7 | 4.0 | 8.7 |
| Konecranes Abp | 4611 | 4785 | 9.0 | 8.4 | 7.4 | 7.0 | 1.1 | 1.1 | 12.1 | 11.2 | 3.0 | 3.3 | 2.2 |
| Siemens Energy AG | 54401 | 49696 | 31.5 | 14.8 | 15.9 | 10.3 | 1.3 | 1.2 | 68.1 | 26.3 | | 1.4 | 5.4 |
| Abb Ltd | 85304 | 87086 | 16.6 | 15.3 | 14.5 | 13.4 | 2.9 | 2.7 | 21.3 | 19.5 | 2.0 | 2.1 | 6.1 |
| Alfa Laval AB | 15100 | 15643 | 14.1 | 13.4 | 11.9 | 11.3 | 2.4 | 2.3 | 18.5 | 17.3 | 2.3 | 2.5 | 3.5 |
| Alstom SA | 9567 | 9607 | 11.9 | 8.3 | 6.5 | 5.4 | 0.5 | 0.5 | 13.6 | 11.3 | | 1.7 | 0.9 |
| Caterpillar Inc | 128828 | 156556 | 15.4 | 14.4 | 13.0 | 12.4 | 2.9 | 2.7 | 15.9 | 14.3 | 1.9 | 2.0 | 7.2 |
| GE Vernova | 89408 | 83429 | 49.5 | 27.0 | 30.0 | 20.6 | 2.6 | 2.4 | 57.3 | 34.5 | 0.3 | 0.4 | 9.6 |
| Rolls-Royce Holdings PLC | 74936 | 74248 | 22.1 | 19.2 | 17.1 | 15.3 | 3.3 | 3.0 | 31.0 | 26.3 | 1.0 | 1.3 | |
| Woodward Inc | 9496 | 10040 | 22.5 | 19.3 | 18.0 | 15.6 | 3.4 | 3.1 | 29.4 | 24.9 | 0.6 | 0.7 | 4.8 |
| Wartsila (Inderes) | 9008 | 8101 | 9.7 | 8.5 | 8.3 | 7.4 | 1.1 | 1.0 | 15.0 | 13.6 | 3.3 | 3.8 | 3.2 |
| Average | | | 20.2 | 15.2 | 14.5 | 12.2 | 2.2 | 2.1 | 27.8 | 20.0 | 2.1 | 2.2 | 5.1 |
| Median | | | 16.6 | 14.8 | 14.5 | 12.4 | 2.4 | 2.3 | 21.3 | 19.5 | 2.0 | 2.0 | 5.1 |
| Diff-% to median | | | -42% | -42% | -43% | -41% | -56% | -58% | -30% | -30% | 65% | 88% | -38% |

Source: Refinitiv / Inderes

Income statement

| Income statement | 2023 | Q1'24 | Q2'24 | Q3'24 | Q4'24 | 2024 | Q1'25 | Q2'25e | Q3'25e | Q4'25e | 2025e | 2026e | 2027e | 2028e |
|---------------------|------|-------|-------|-------|-------|------|-------|--------|--------|--------|-------|-------|-------|-------|
| Revenue | 6015 | 1322 | 1555 | 1718 | 1854 | 6449 | 1560 | 1796 | 1973 | 2246 | 7574 | 7927 | 8287 | 8634 |
| Marine | 2800 | 708 | 759 | 739 | 847 | 3053 | 827 | 875 | 845 | 928 | 3475 | 3778 | 3935 | 4081 |
| Energy | 1684 | 390 | 404 | 543 | 560 | 1897 | 415 | 459 | 608 | 636 | 2118 | 2211 | 2299 | 2382 |
| Energy Storage | 927 | 62 | 213 | 261 | 257 | 793 | 128 | 245 | 271 | 388 | 1032 | 981 | 1104 | 1214 |
| Portfolio Business | 604 | 162 | 179 | 175 | 190 | 706 | 190 | 217 | 249 | 294 | 950 | 958 | 950 | 956 |
| EBITDA | 595 | 162 | 205 | 230 | 250 | 847 | 207 | 242 | 249 | 283 | 980 | 1057 | 1121 | 1152 |
| Depreciation | -193 | -35 | -37 | -38 | -21 | -131 | -41 | -40 | -40 | -40 | -162 | -165 | -167 | -151 |
| EBIT (excl. NRI) | 497 | 132 | 176 | 177 | 229 | 714 | 170 | 206 | 213 | 248 | 838 | 912 | 974 | 1001 |
| EBIT | 402 | 127 | 168 | 192 | 229 | 716 | 165 | 201 | 208 | 243 | 818 | 892 | 954 | 1001 |
| Marine | 276 | 77 | 96 | 91 | 100 | 364 | 95 | 117 | 97 | 120 | 429 | 480 | 509 | 528 |
| Energy | 206 | 49 | 49 | 83 | 85 | 266 | 59 | 58 | 87 | 99 | 303 | 328 | 350 | 370 |
| Energy Storage | 3 | 1 | 15 | 2 | 15 | 33 | -1 | 15 | 5 | 20 | 39 | 37 | 47 | 55 |
| Portfolio Business | -83 | 0 | 8 | 16 | 28 | 52 | 12 | 11 | 20 | 5 | 47 | 46 | 47 | 48 |
| Net financial items | -37 | -9 | -7 | -2 | -10 | -28 | -2 | -4 | -4 | -4 | -14 | -6 | 0 | 5 |
| PTP | 365 | 118 | 161 | 190 | 219 | 688 | 163 | 197 | 204 | 239 | 803 | 886 | 954 | 1006 |
| Taxes | -95 | -32 | -44 | -46 | -58 | -180 | -41 | -52 | -54 | -63 | -211 | -235 | -253 | -267 |
| Minority interest | -12 | -1 | -1 | -1 | -1 | -4 | -1 | -3 | -3 | -3 | -10 | -11 | -12 | -12 |
| Net earnings | 258 | 85 | 116 | 142 | 160 | 504 | 121 | 142 | 147 | 172 | 582 | 640 | 689 | 727 |
| EPS (adj.) | 0.56 | 0.15 | 0.21 | 0.22 | 0.27 | 0.86 | 0.21 | 0.25 | 0.26 | 0.30 | 1.03 | 1.13 | 1.21 | 1.24 |
| EPS (rep.) | 0.44 | 0.14 | 0.20 | 0.24 | 0.27 | 0.86 | 0.21 | 0.24 | 0.25 | 0.29 | 0.99 | 1.09 | 1.17 | 1.24 |

| Key figures | 2023 | Q1'24 | Q2'24 | Q3'24 | Q4'24 | 2024 | Q1'25 | Q2'25e | Q3'25e | Q4'25e | 2025e | 2026e | 2027e | 2028e |
|------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Revenue growth-% | 2.9 % | -9.8 % | 6.9 % | 18.3 % | 12.8 % | 7.2 % | 18.0 % | 15.5 % | 14.8 % | 21.1 % | 17.4 % | 4.7 % | 4.5 % | 4.2 % |
| Adjusted EBIT growth-% | 51.5 % | 49.1 % | 63.3 % | 43.1 % | 29.4 % | 43.7 % | 29.2 % | 17.2 % | 20.4 % | 8.2 % | 17.3 % | 8.9 % | 6.8 % | 2.8 % |
| EBITDA-% | 9.9 % | 12.3 % | 13.2 % | 13.4 % | 13.5 % | 13.1 % | 13.3 % | 13.5 % | 12.6 % | 12.6 % | 12.9 % | 13.3 % | 13.5 % | 13.3 % |
| Adjusted EBIT-% | 8.3 % | 10.0 % | 11.3 % | 10.3 % | 12.3 % | 11.1 % | 10.9 % | 11.5 % | 10.8 % | 11.0 % | 11.1 % | 11.5 % | 11.8 % | 11.6 % |
| Net earnings-% | 4.3 % | 6.4 % | 7.5 % | 8.3 % | 8.6 % | 7.8 % | 7.7 % | 7.9 % | 7.5 % | 7.7 % | 7.7 % | 8.1 % | 8.3 % | 8.4 % |

Source: Inderes

The full-year EPS was calculated using the number of shares at the end of the year.

Balance sheet

| Assets | 2023 | 2024 | 2025e | 2026e | 2027e |
|----------------------------|-------------|-------------|-------------|-------------|-------------|
| Non-current assets | 2553 | 2580 | 2588 | 2597 | 2609 |
| Goodwill | 1273 | 1299 | 1299 | 1299 | 1299 |
| Intangible assets | 402 | 446 | 459 | 469 | 479 |
| Tangible assets | 562 | 557 | 552 | 551 | 553 |
| Associated companies | 33 | 41 | 41 | 41 | 41 |
| Other investments | 19 | 17 | 17 | 17 | 17 |
| Other non-current assets | 52 | 45 | 45 | 45 | 45 |
| Deferred tax assets | 212 | 175 | 175 | 175 | 175 |
| Current assets | 4250 | 5114 | 5953 | 6238 | 6532 |
| Inventories | 1485 | 1483 | 1818 | 1903 | 1989 |
| Other current assets | 5 | 187 | 0 | 0 | 0 |
| Receivables | 1943 | 1890 | 2310 | 2426 | 2546 |
| Cash and equivalents | 817 | 1554 | 1825 | 1910 | 1997 |
| Balance sheet total | 6803 | 7694 | 8541 | 8836 | 9141 |

Source: Inderes

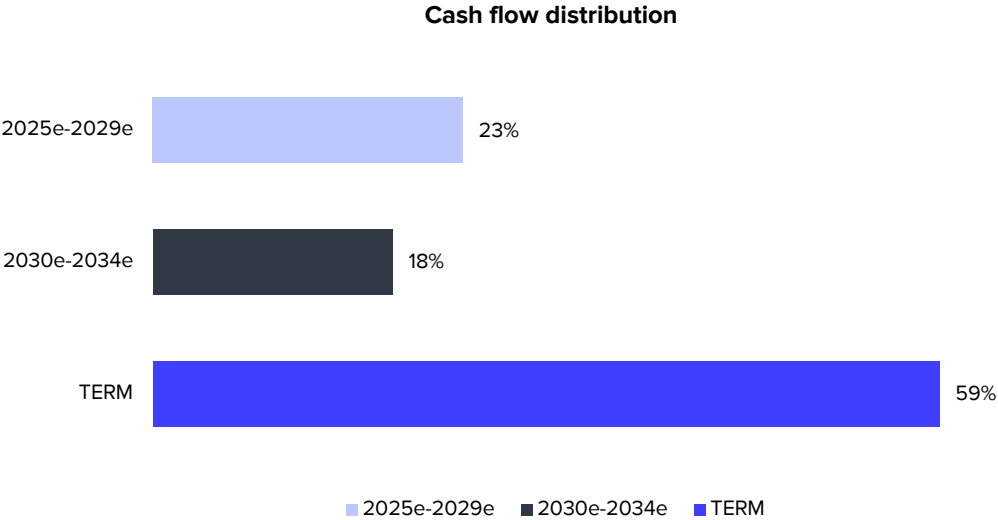
| Liabilities & equity | 2023 | 2024 | 2025e | 2026e | 2027e |
|--------------------------------|-------------|-------------|-------------|-------------|-------------|
| Equity | 2233 | 2532 | 2856 | 3203 | 3552 |
| Share capital | 336 | 336 | 336 | 336 | 336 |
| Retained earnings | 1989 | 2337 | 2661 | 3008 | 3357 |
| Hybrid bonds | 0 | 0 | 0 | 0 | 0 |
| Revaluation reserve | 61 | 61 | 61 | 61 | 61 |
| Other equity | -161 | -208 | -208 | -208 | -208 |
| Minorities | 8 | 6 | 6 | 6 | 6 |
| Non-current liabilities | 1405 | 1319 | 1415 | 1221 | 1030 |
| Deferred tax liabilities | 69.0 | 141 | 141 | 141 | 141 |
| Provisions | 372 | 433 | 433 | 433 | 433 |
| Interest bearing debt | 739 | 624 | 720 | 526 | 335 |
| Convertibles | 0 | 0 | 0 | 0 | 0 |
| Other long term liabilities | 225 | 121 | 121 | 121 | 121 |
| Current liabilities | 3165 | 3843 | 4270 | 4412 | 4558 |
| Interest bearing debt | 120 | 142 | 180 | 131 | 83 |
| Payables | 3045 | 3556 | 4090 | 4281 | 4475 |
| Other current liabilities | 0 | 145 | 0 | 0 | 0 |
| Balance sheet total | 6803 | 7694 | 8541 | 8836 | 9141 |

DCF-calculation

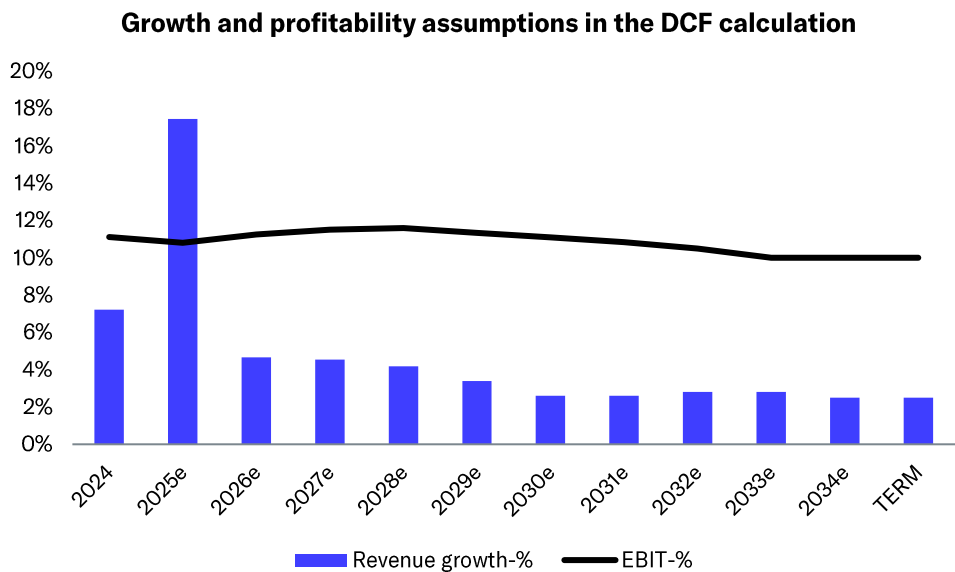
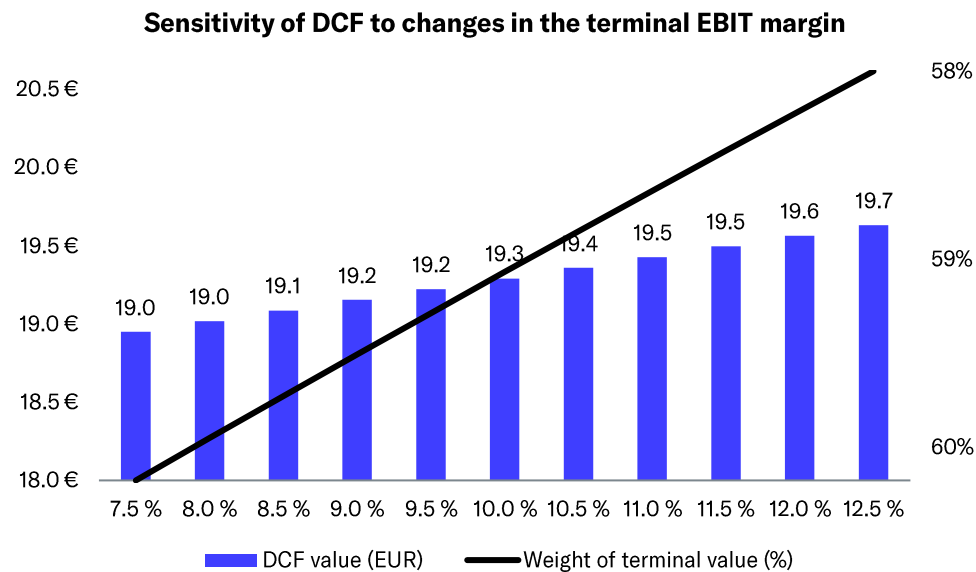
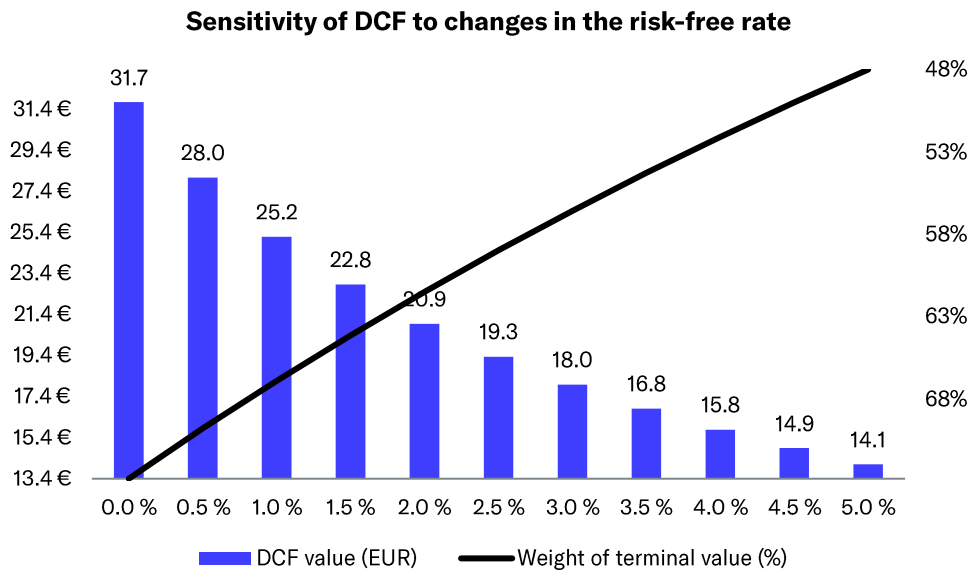
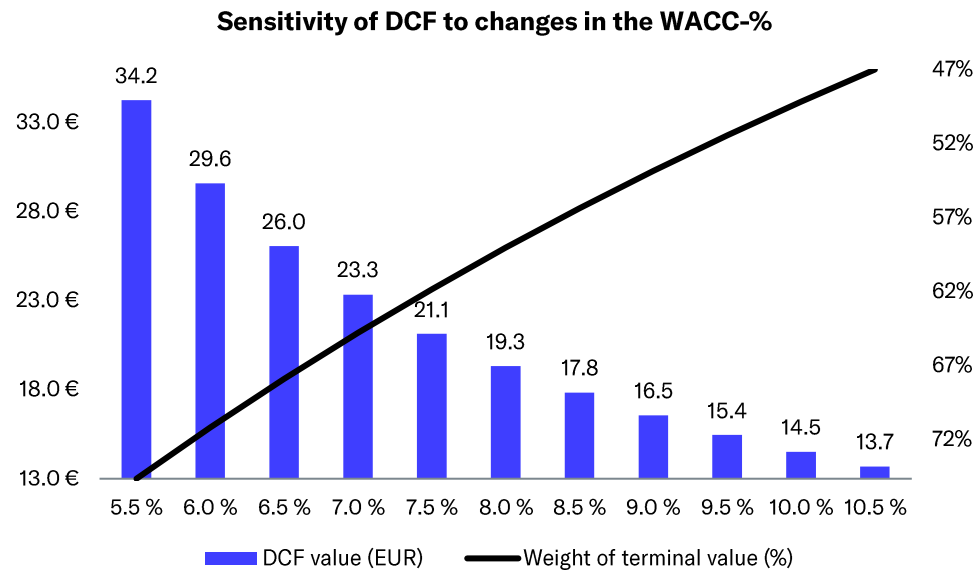
| DCF model | 2024 | 2025e | 2026e | 2027e | 2028e | 2029e | 2030e | 2031e | 2032e | 2033e | 2034e | TERM |
|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Revenue growth-% | 7.2 % | 17.4 % | 4.7 % | 4.5 % | 4.2 % | 3.4 % | 2.6 % | 2.6 % | 2.8 % | 2.8 % | 2.5 % | 2.5 % |
| EBIT-% | 11.1 % | 10.8 % | 11.3 % | 11.5 % | 11.6 % | 11.3 % | 11.1 % | 10.8 % | 10.5 % | 10.0 % | 10.0 % | 10.0 % |
| EBIT (operating profit) | 716 | 818 | 892 | 954 | 1001 | 1012 | 1016 | 1018 | 1014 | 993 | 1018 | |
| + Depreciation | 131 | 162 | 165 | 167 | 151 | 154 | 158 | 163 | 167 | 172 | 177 | |
| - Paid taxes | -71 | -211 | -235 | -253 | -267 | -273 | -275 | -276 | -277 | -273 | -281 | |
| - Tax, financial expenses | -10 | -8 | -7 | -5 | -4 | -1 | 0 | 0 | 0 | -1 | -1 | |
| + Tax, financial income | 2 | 4 | 5 | 5 | 5 | 6 | 6 | 7 | 8 | 10 | 12 | |
| - Change in working capital | 529 | -179 | -10 | -12 | -13 | -13 | -13 | -14 | -15 | -15 | -4 | |
| Operating cash flow | 1298 | 587 | 811 | 857 | 873 | 885 | 892 | 897 | 898 | 886 | 921 | |
| + Change in other long-term liabilities | -43 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| - Gross CAPEX | -187 | -170 | -174 | -179 | -184 | -188 | -193 | -198 | -203 | -209 | -196 | |
| Free operating cash flow | 1068 | 417 | 636 | 678 | 690 | 697 | 698 | 699 | 694 | 677 | 725 | |
| +/- Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| FCFF | 1068 | 417 | 636 | 678 | 690 | 697 | 698 | 699 | 694 | 677 | 725 | 13440 |
| Discounted FCFF | | 395 | 559 | 551 | 519 | 486 | 450 | 417 | 384 | 347 | 343 | 6364 |
| Sum of FCFF present value | | 10815 | 10420 | 9861 | 9310 | 8791 | 8305 | 7855 | 7438 | 7054 | 6708 | 6364 |
| Enterprise value DCF | | 10815 | | | | | | | | | | |
| - Interest bearing debt | | -766 | | | | | | | | | | |
| + Cash and cash equivalents | | 1554 | | | | | | | | | | |
| -Minorities | | -19 | | | | | | | | | | |
| -Dividend/capital return | | -258 | | | | | | | | | | |
| Equity value DCF | | 11329 | | | | | | | | | | |
| Equity value DCF per share | | 19.3 | | | | | | | | | | |

| WACC | |
|---|--------|
| Tax-% (WACC) | 26.0 % |
| Target debt ratio (D/(D+E)) | 10.0 % |
| Cost of debt | 3.0 % |
| Equity Beta | 1.30 |
| Market risk premium | 4.75% |
| Liquidity premium | 0.00% |
| Risk free interest rate | 2.5 % |
| Cost of equity | 8.7 % |
| Weighted average cost of capital (WACC) | 8.0 % |

Source: Inderes



DCF sensitivity calculations and key assumptions in graphs



Source: Inderes. Note that the weight of the terminal value (%) is shown on an inverse scale for clarity.

Summary

| Income statement | 2022 | 2023 | 2024 | 2025e | 2026e | Per share data | 2022 | 2023 | 2024 | 2025e | 2026e |
|---------------------------|--------|--------|--------|--------|---------|--------------------------|--------|--------|---------|---------|---------|
| Revenue | 5843.0 | 6015.0 | 6449.0 | 7574.2 | 7927.2 | EPS (reported) | -0.11 | 0.44 | 0.86 | 0.99 | 1.09 |
| EBITDA | 240.0 | 595.0 | 846.8 | 980.2 | 1056.8 | EPS (adj.) | 0.48 | 0.56 | 0.86 | 1.03 | 1.13 |
| EBIT | -23.0 | 402.0 | 716.1 | 817.8 | 892.1 | OCF / share | -0.30 | 1.33 | 2.21 | 1.00 | 1.38 |
| PTP | -30.0 | 365.0 | 688.1 | 803.4 | 885.8 | OFCF / share | -0.60 | 1.12 | 1.82 | 0.71 | 1.08 |
| Net Income | -63.0 | 258.0 | 503.8 | 582.3 | 640.1 | Book value / share | 3.62 | 3.78 | 4.31 | 4.86 | 5.45 |
| Extraordinary items | -351.0 | -95.0 | 2.0 | -20.0 | -20.0 | Dividend / share | 0.26 | 0.32 | 0.44 | 0.50 | 0.58 |
| Balance sheet | 2022 | 2023 | 2024 | 2025e | 2026e | Growth and profitability | 2022 | 2023 | 2024 | 2025e | 2026e |
| Balance sheet total | 6608.0 | 6803.0 | 7694.0 | 8540.6 | 8835.8 | Revenue growth-% | 22% | 3% | 7% | 17% | 5% |
| Equity capital | 2148.0 | 2233.0 | 2532.0 | 2856.3 | 3203.2 | EBITDA growth-% | -50% | 148% | 42% | 16% | 8% |
| Goodwill | 1288.0 | 1273.0 | 1299.0 | 1299.0 | 1299.0 | EBIT (adj.) growth-% | -15% | 52% | 44% | 17% | 9% |
| Net debt | 488.0 | 42.0 | -788.0 | -925.9 | -1253.3 | EPS (adj.) growth-% | 9% | 17% | 54% | 20% | 10% |
| Cash flow | 2022 | 2023 | 2024 | 2025e | 2026e | EBITDA-% | 4.1 % | 9.9 % | 13.1 % | 12.9 % | 13.3 % |
| EBITDA | 240.0 | 595.0 | 846.8 | 980.2 | 1056.8 | EBIT (adj.)-% | 5.6 % | 8.3 % | 11.1 % | 11.1 % | 11.5 % |
| Change in working capital | -357.0 | 304.0 | 529.0 | -178.9 | -9.7 | EBIT-% | -0.4 % | 6.7 % | 11.1 % | 10.8 % | 11.3 % |
| Operating cash flow | -175.8 | 783.4 | 1297.5 | 586.5 | 810.7 | ROE-% | -2.8 % | 11.8 % | 21.2 % | 21.7 % | 21.2 % |
| CAPEX | -251.0 | -168.0 | -186.7 | -170.0 | -174.4 | ROI-% | 0.2 % | 13.2 % | 22.7 % | 23.7 % | 23.9 % |
| Free cash flow | -354.8 | 662.4 | 1067.9 | 416.5 | 636.3 | Equity ratio | 35.8 % | 36.2 % | 36.1 % | 36.9 % | 40.0 % |
| Valuation multiples | 2022 | 2023 | 2024 | 2025e | 2026e | Gearing | 22.7 % | 1.9 % | -31.1 % | -32.4 % | -39.1 % |
| EV/S | 0.9 | 1.3 | 1.4 | 1.1 | 1.0 | | | | | | |
| EV/EBITDA | 15.3 | 13.1 | 10.9 | 8.3 | 7.4 | | | | | | |
| EV/EBIT (adj.) | 15.7 | 15.7 | 13.0 | 9.7 | 8.5 | | | | | | |
| P/E (adj.) | 16.5 | 23.6 | 20.0 | 15.0 | 13.6 | | | | | | |
| P/B | 2.2 | 3.5 | 4.0 | 3.2 | 2.8 | | | | | | |
| Dividend-% | 3.3 % | 2.4 % | 2.6 % | 3.3 % | 3.8 % | | | | | | |

Source: Inderes

The market value and enterprise value in the table take into account the projected change in the number of shares and net debt for the forecast years. Key figures per share have been calculated using the number of shares at the end of the year.

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| | |
|------------|--|
| Buy | The 12-month risk-adjusted expected shareholder return of the share is very attractive |
| Accumulate | The 12-month risk-adjusted expected shareholder return of the share is attractive |
| Reduce | The 12-month risk-adjusted expected shareholder return of the share is weak |
| Sell | The 12-month risk-adjusted expected shareholder return of the share is very weak |

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Recommendation history (>12 mo)

| Date | Recommendation | Target | Share price |
|------------|----------------|---------|-------------|
| 10/28/2019 | Reduce | 9.00 € | 9.27 € |
| 11/27/2019 | Accumulate | 10.00 € | 9.08 € |
| 1/20/2020 | Accumulate | 12.00 € | 10.83 € |
| 1/31/2020 | Accumulate | 12.50 € | 11.45 € |
| 3/26/2020 | Accumulate | 7.50 € | 6.78 € |
| 4/22/2020 | Accumulate | 7.00 € | 6.36 € |
| 7/20/2020 | Accumulate | 8.00 € | 7.51 € |
| 10/26/2020 | Accumulate | 8.00 € | 7.44 € |
| 1/21/2021 | Reduce | 9.40 € | 9.01 € |
| 1/29/2021 | Reduce | 8.70 € | 8.11 € |
| 4/23/2021 | Reduce | 10.00 € | 10.31 € |
| 7/21/2021 | Reduce | 12.00 € | 12.35 € |
| 10/27/2021 | Accumulate | 12.60 € | 11.88 € |
| 11/19/2021 | Accumulate | 14.00 € | 13.16 € |
| 1/31/2022 | Accumulate | 13.00 € | 10.84 € |
| 3/30/2022 | Accumulate | 11.50 € | 9.11 € |
| 4/21/2022 | Accumulate | 10.60 € | 8.41 € |
| 4/29/2022 | Accumulate | 9.50 € | 7.75 € |
| 7/22/2022 | Accumulate | 9.50 € | 8.58 € |
| 10/3/2022 | Buy | 8.00 € | 6.58 € |
| 10/26/2022 | Buy | 8.00 € | 6.76 € |
| 11/15/2022 | Accumulate | 9.00 € | 8.25 € |
| 1/4/2023 | Accumulate | 9.00 € | 8.01 € |
| 2/1/2023 | Accumulate | 9.50 € | 8.71 € |
| 4/26/2023 | Accumulate | 11.00 € | 10.10 € |
| 7/24/2023 | Accumulate | 12.50 € | 11.38 € |
| 11/1/2023 | Accumulate | 12.50 € | 11.24 € |
| 1/5/2024 | Accumulate | 13.50 € | 12.96 € |
| 1/31/2024 | Accumulate | 15.00 € | 13.70 € |
| 4/29/2024 | Reduce | 16.50 € | 17.40 € |
| 7/22/2024 | Reduce | 17.00 € | 18.49 € |
| 10/11/2024 | Reduce | 18.00 € | 19.98 € |
| 10/30/2024 | Accumulate | 19.50 € | 17.82 € |
| 2/5/2025 | Accumulate | 21.00 € | 19.29 € |
| 4/17/2025 | Accumulate | 18.50 € | 15.23 € |
| 4/28/2025 | Accumulate | 18.50 € | 15.36 € |



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