FASADGRUPPEN

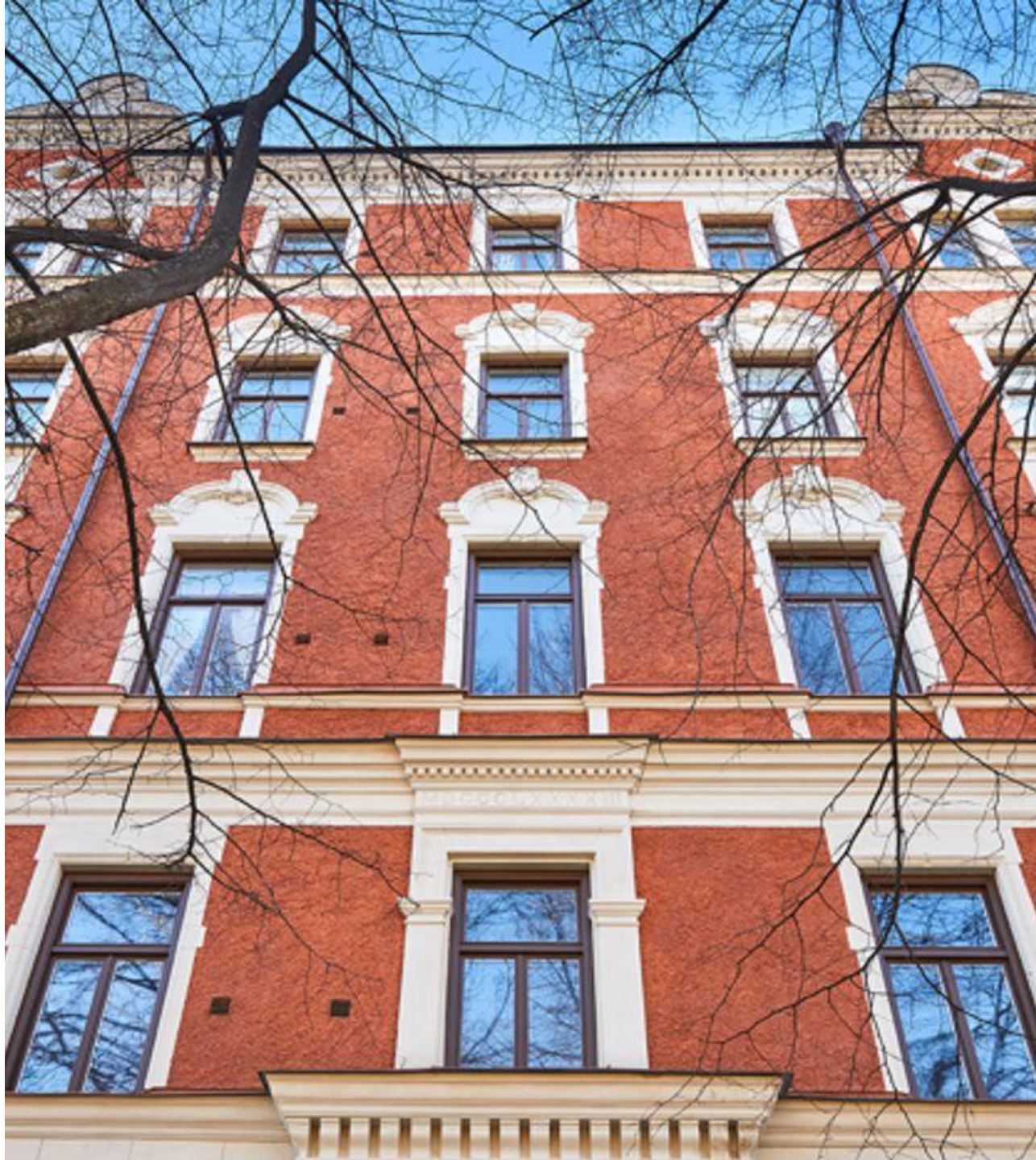
09.11.2026 07:00 CET



Lucas Mattsson, Head of Equity Research, Sweden
+46 731589485
lucas.mattsson@inderes.com

INDERES CORPORATE CUSTOMER

COMPANY REPORT



Slower recovery, but the risk/reward remains attractive

Ahead of Fasadgruppen's Q3 report, we lower our estimates, as we believe the recovery is progressing more slowly than we earlier anticipated, especially in Norway due to weak new construction activity, and in the UK, where we see a risk of continued delayed project starts. However, we still expect modest growth and improved profitability in H2 compared with the weak first half of the year. Reflecting lower estimates and a higher cost of capital due to the rising interest rate outlook, which in turn increases the required risk premium, we lower our target price to SEK 23 per share (prev. SEK 26). However, following the continued decline in the share price, combined with our expectation of solid earnings growth in the medium term, driven by a strong order backlog, particularly in Clear Line, we believe the risk/reward profile remains attractive. Thus, we reiterate our Buy recommendation.

We expect modest growth in Q3

Fasadgruppen will publish its Q3 report on Thursday, November 12, and the earnings webcast can be followed here. We expect Q3 revenue of 1,411 MSEK, corresponding to organic growth of around 3% year-on-year. By segment, we expect Total Solutions (738 MSEK, 1% y/y) to be supported by a gradual recovery in the Swedish renovation market, while Norway continues to weigh on the segment. For Specialist Solutions (527 MSEK, 4% y/y), we expect continued solid development in Finland, while Clear Line (147 MSEK, 3% y/y) continues to be affected by project delays following the regulatory delays at the BSR. We expect adjusted EBITA of 127 MSEK, corresponding to a margin of 9.0%, as slightly higher volumes support fixed-cost absorption while continued margin pressure in Norway weighs on profitability. In addition, we will closely follow the leverage development, as net debt/EBITDA must be below 3.50x at the end of Q3'26 under the existing facility agreement. At the end of Q2'26, the ratio was 3.3x. We currently expect net debt/EBITDA to amount to 2.7x at the end of 2026, and we are therefore not overly worried about the leverage. However, the headroom is limited, and we believe margin improvement and the seasonal release of working capital in H2 will be key to creating headroom against the tightening thresholds.

Estimates lowered on a slower recovery

We have lowered our 2026 revenue estimate by around 2% and our adjusted EBITA estimate by around 9%, as we take a more cautious view of the pace at which the order backlog is converted into revenue, particularly at Clear Line. We have also lowered our 2027–2028 estimates, with revenue down by around 3% and adjusted EBITA by 4–5%, given the slower recovery and a less supportive interest rate outlook. Over the medium to long term, we continue to believe Fasadgruppen is well positioned to deliver solid organic growth, but we would like to see clearer evidence of a recovery before taking a bolder view.

We lower our target price but reiterate our Buy recommendation

We believe that the fair value of Fasadgruppen's share is SEK 23-28 per share (prev. SEK 26-32), supported by a combination of earnings multiples (adj. EV/EBITA ~8-9x, adj. P/E ~10-12x), which are based on the company's historical valuation and peers, as well as our DCF value. The fair value range has been lowered due to our reduced estimates and higher cost of capital. Our valuation relies on improved order backlog conversion translating into growth and a gradual margin recovery. Given the uncertain market environment, rather limited visibility into the ongoing turnaround, and the decline in return on capital in recent years, we lean towards the lower end of our valuation range. As a result, we lower our target price to SEK 23 per share (prev. SEK 26). However, despite our estimate revisions, the continued decline in the share price means that our total expected return is well above our required return, and we reiterate our Buy recommendation.

Recommendation
Buy
(prev. Buy)

Target price:
23.00 SEK
(prev. 26 SEK)

Share price:
15.30 SEK

Business risk



Valuation risk

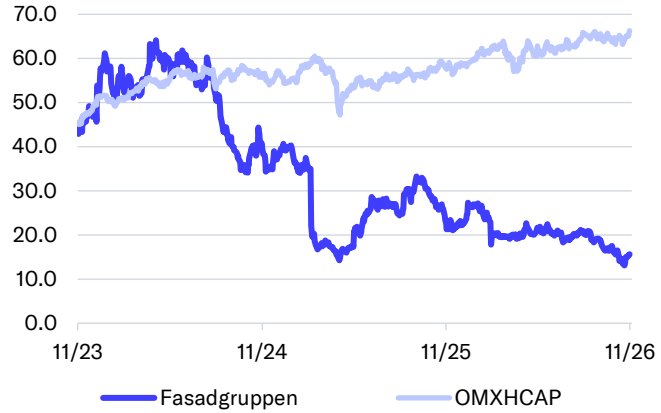


	2025	2026e	2027e	2028e
Revenue	5446.8	5362.7	5613.5	5903.7
growth-%	11%	-2%	5%	5%
EBIT adj.	447.5	383.4	467.7	511.7
EBIT-% adj.	8.2 %	7.1 %	8.3 %	8.7 %
Net Income	-116.2	163.2	262.7	323.1
EPS (adj.)	4.68	2.08	3.01	3.70
P/E (adj.)	6.6	7.3	5.1	4.1
P/B	0.8	0.5	0.5	0.4
Dividend yield-%	0.0 %	0.0 %	0.0 %	7.3 %
EV/EBIT (adj.)	8.1	7.1	5.4	4.5
EV/EBITDA	8.2	5.4	4.2	3.3
EV/S	0.7	0.5	0.5	0.4

Source: Inderes

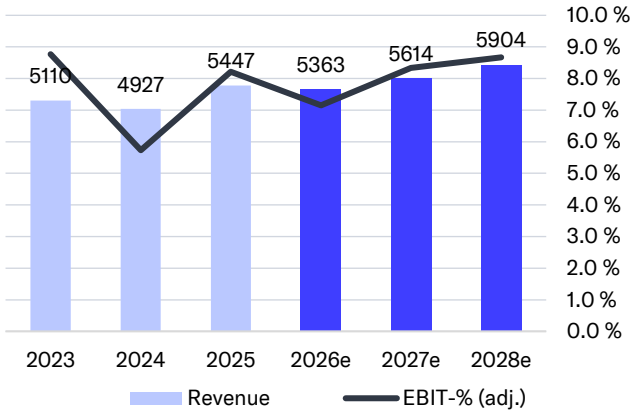
Guidance (The company does not provide any guidance)

Share price



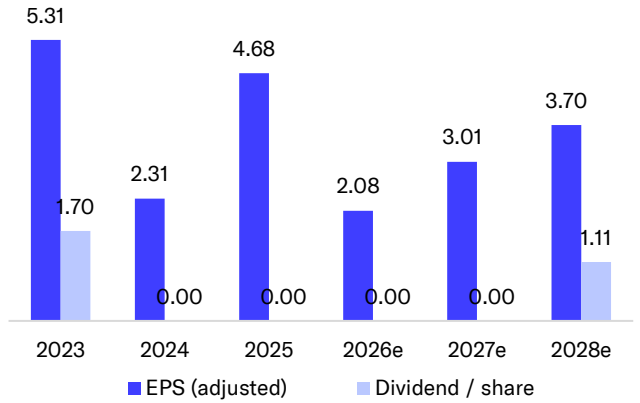
Source: Millistream Market Data AB

Revenue and EBIT-%



Source: Inderes

EPS and dividend



Source: Inderes

Value drivers

- Market trends such as energy-efficient renovations and fire safety remediation provide a strong foundation for long-term growth
- Capital-light business model enhances financial flexibility and enables strong cash conversion
- Strong market position with locally established brands
- If Fasadgruppen is successful with M&A it has good preconditions to generate ROI that exceeds the cost of equity

Risk factors

- Slowdown in economic growth, higher interest rates and inflation could result in margin pressures and elevated leverage levels
- Risks associated with the implementation of an inorganic growth strategy
- No strong and sustainable competitive advantages in the businesses
- Prolonged regulatory bottlenecks in the UK could continue to slowdown growth

Valuation	2026e	2027e	2028e
Share price	15.3	15.3	15.3
Number of shares, millions	87.3	87.3	87.3
Market cap	1336	1336	1336
EV	2706	2543	2284
P/E (adj.)	7.3	5.1	4.1
P/E	8.2	5.1	4.1
P/B	0.5	0.5	0.4
P/S	0.2	0.2	0.2
EV/Sales	0.5	0.5	0.4
EV/EBITDA	5.4	4.2	3.3
EV/EBIT (adj.)	7.1	5.4	4.5
Payout ratio (%)	0.0 %	0.0 %	30.0 %
Dividend yield-%	0.0 %	0.0 %	7.3 %

Source: Inderes

Modest growth expected as backlog conversion remains slow

We expect modest growth

In our Q2 report update, we noted that the recovery was building, albeit at a slow pace. While we still expect activity to pick up in H2, we believe the pace of the recovery remains gradual. We now expect Q3 revenue of 1,411 MSEK, corresponding to an organic growth of around 3% year-on-year. This is around 3% below our previous estimate, as our view of the speed at which the order backlog is converted into revenue is more cautious.

By segment, we expect Total Solutions to generate revenue of 738 MSEK (1% y/y), with growth supported by a gradual recovery in the Swedish renovation market, while Norway continues to weigh on the segment due to weak new construction activity. For Specialist Solutions, we estimate revenue of 527 MSEK (4% y/y), as we expect the segment to benefit from continued solid development in Finland, although overall growth is held back by the Alnova divestment. In the UK, we estimate Clear Line revenue of 147 MSEK (3% y/y). The segment has been affected by regulatory delays at the BSR, which have caused project postponements. Although approval times are shortening, we see a risk of continued project delays, as customers may naturally not be ready to start immediately once a project is approved, given how long it has been delayed.

Profitability expected to improve sequentially, but remain below last year

We expect Q3 adjusted EBITA of 127 MSEK, corresponding to a margin of 9.0%. While we expect slightly higher volumes compared with last year to support profitability through better absorption of fixed costs, we expect continued margin pressure in Norway to weigh on the margin, keeping it slightly below the comparison period. Below the EBITA line, we expect reported EBIT of 127 MSEK to increase clearly from the comparison period, mainly due to lower amortization of acquisition-related intangible assets. Together with lower interest rates and reduced debt, we expect this to lift reported EPS to SEK 0.86 (Q3'25: SEK 0.59).

Focus on leverage and the pace of the recovery

Fasadgruppen does not provide formal financial guidance. Therefore, our focus will be on management's commentary regarding market dynamics, order intake, and backlog execution, especially in Norway and in the UK. In addition, we will closely follow the leverage development. Under the existing facility agreement, net debt/EBITDA must be below 3.50x at the end of Q3'26 and Q4'26, and below 3.00x thereafter. At the end of Q2'26, the ratio was 3.3x. We currently expect net debt/EBITDA to amount to 2.7x at the end of 2026, and we are therefore not overly worried about the leverage. However, the headroom is limited, and we believe margin improvement and the seasonal release of working capital in H2 will be key to creating headroom against the tightening thresholds.

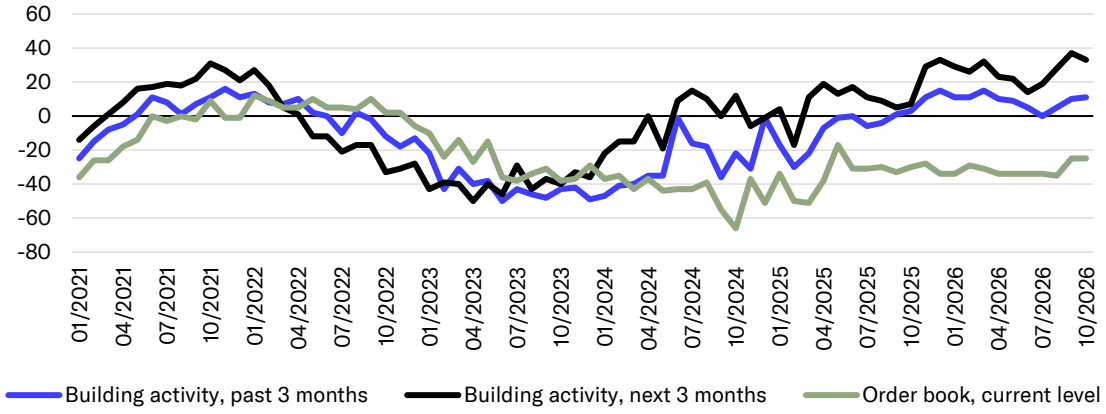
Estimates	Q3'25	Q3'26e	2026e
MSEK / SEK	**Comparison**	**Inderes**	**Inderes**
Revenue	1381	1411	5363
EBITDA	159	159	499
EBITA (adj.)	137	127	383
EBIT	83	127	365
PTP	42	95	216
EPS (reported)	0.59	0.86	1.87
Revenue growth-%	14.9 %	2.2 %	-1.5 %
EBITA-% (adj.)	9.9 %	9.0 %	7.1 %

Source: Inderes

Market figures

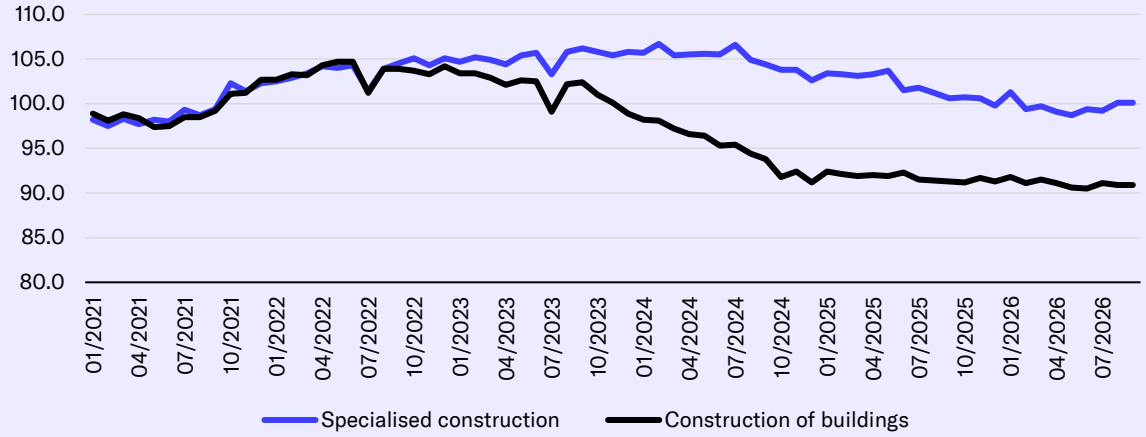
Sweden construction activity and order books

net balance



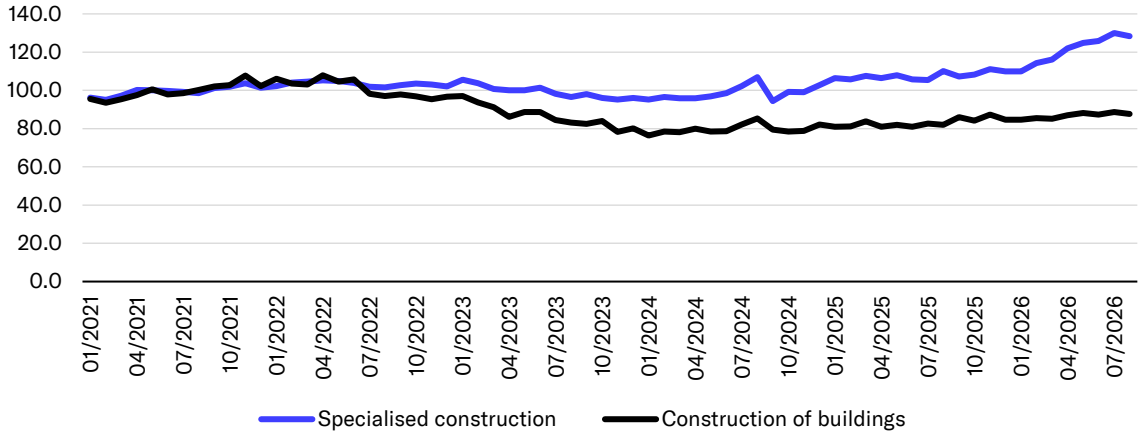
Norway production index

seasonally adjusted (2021 = 100)



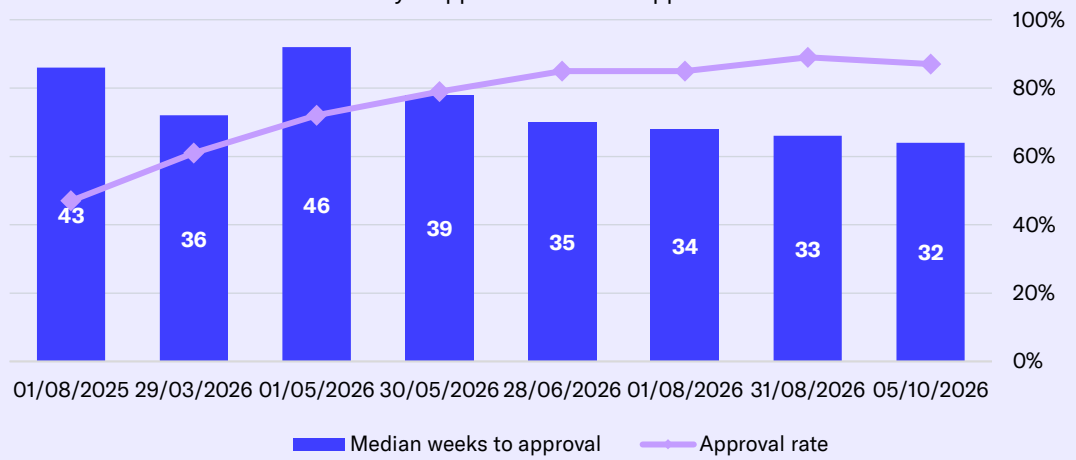
Finland production index

seasonally adjusted (2021 = 100)



UK Building Safety Regulator

Gateway 2 approval rates and approval times



Source: National Institute of Economic Research (Konjunkturinstitutet, KI), Eurostat, BSR building control approval application data releases

We cut our short to mid-term estimates, but long-term drivers intact

Full-year 2026 estimates lowered

Ahead of the Q3 report, we have lowered our estimates for 2026, as we now expect a slower recovery in the second half of the year than we previously anticipated. While we still expect H2 to improve clearly after a weak H1, we have become more cautious about the pace of backlog conversion. This is especially true for Clear Line in the UK, where project starts risk further delays even after approvals are granted. In addition, continued weakness in Norway weighs on both volumes and profitability in Total Solutions.

As a result, we have lowered our 2026 revenue estimate by around 2%. Given the lower volumes and weaker fixed-cost absorption, the revisions are more pronounced further down the income statement, with our adjusted EBITA estimate lowered by around 9%.

Medium-term estimates also revised downwards

We have also cut our 2027-2028 estimates, given the slower recovery and a less supportive interest rate environment. Long-term interest rates have risen in recent months amid renewed inflation concerns. Should interest rates remain elevated, we see a risk that property owners and customers become more hesitant to commit to new renovation and construction projects, delaying the demand recovery. In our view, this would also make it more difficult for weaker markets such as Norway to recover, while keeping financing costs higher for longer given the company's still relatively high leverage. Reflecting this, we have lowered our revenue estimates for 2027-2028 by around 3%, while our adjusted EBITA estimates decrease by 4-5%. Overall, we would like to see clearer evidence of a robust recovery before taking a bolder view.

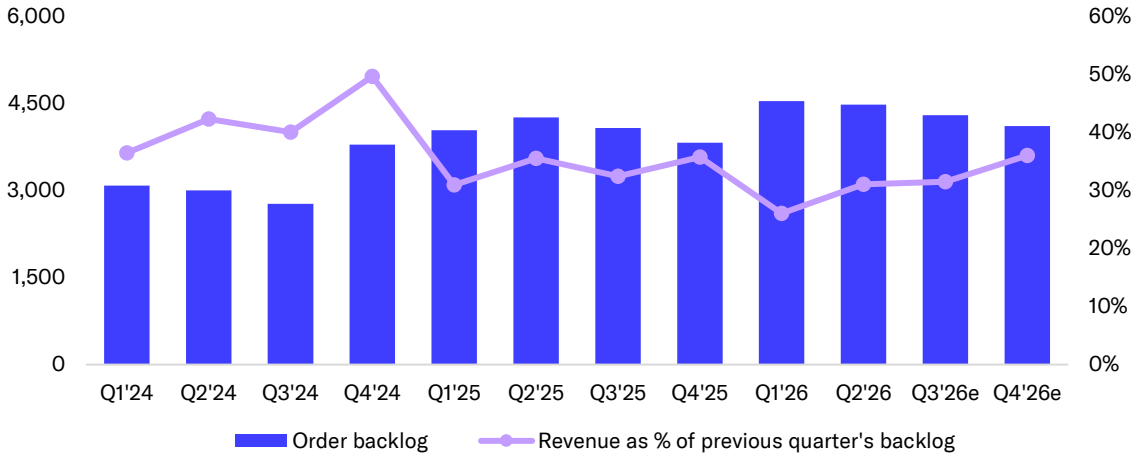
Despite the downward revisions, we continue to believe Fasadgruppen is well positioned to deliver solid organic growth over the medium to long term, supported by efficient project execution, continued investment in fire safety remediation in the UK, increasing demand for energy-efficient renovations, and a more normalized macroeconomic environment in terms of inflation and interest rates. In addition, we believe improved order intake and high backlog conversion, driven by short project cycles, should enable the company to translate a market recovery into revenue growth relatively quickly. Reflecting this, we estimate organic growth of around 5% annually in 2027-2029. We expect revenue growth to drive operating leverage, with improved activity in Norway, currently a weaker market, contributing positively. We also expect Clear Line to become an increasingly important contributor to group profitability, given its structurally higher margins, which are driven by a strong focus on consultancy, early project involvement, and niche expertise with relatively lower competitive pressure.

Estimate revisions	2026e	2026e	Change	2027e	2027e	Change	2028e	2028e	Change
MSEK / SEK	**Old**	**New**	**%**	**Old**	**New**	**%**	**Old**	**New**	**%**
Revenue	5493	5363	-2%	5780	5614	-3%	6059	5904	-3%
EBITDA	544	499	-8%	625	608	-3%	727	699	-4%
EBIT (exc. NRIs)	423	383	-9%	485	468	-4%	541	512	-5%
EBIT	404	365	-10%	485	468	-4%	541	512	-5%
PTP	251	216	-14%	354	337	-5%	444	414	-7%
EPS (excl. NRIs)	2.38	2.08	-12%	3.16	3.01	-5%	3.97	3.70	-7%
DPS	0.00	0.00		0.00	0.00		0.00	0.00	

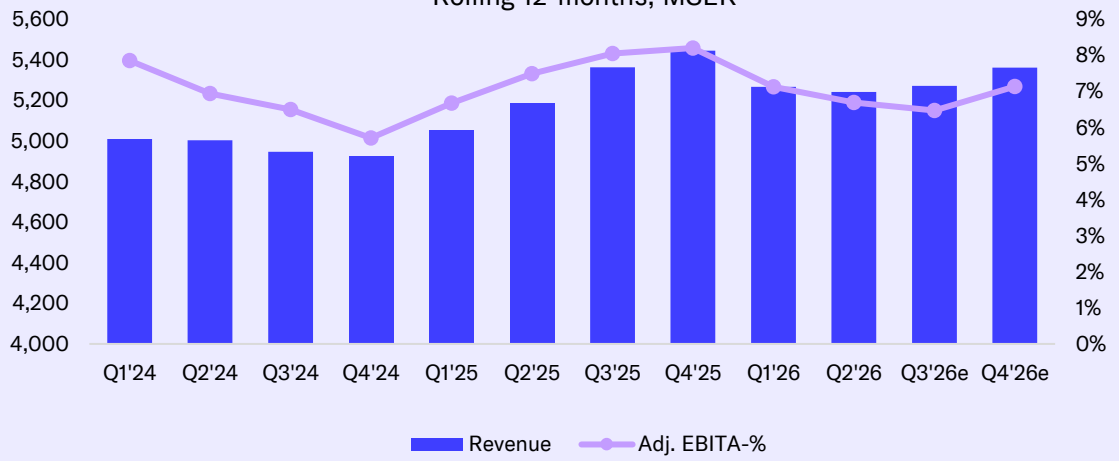
Source: Inderes

Financial development

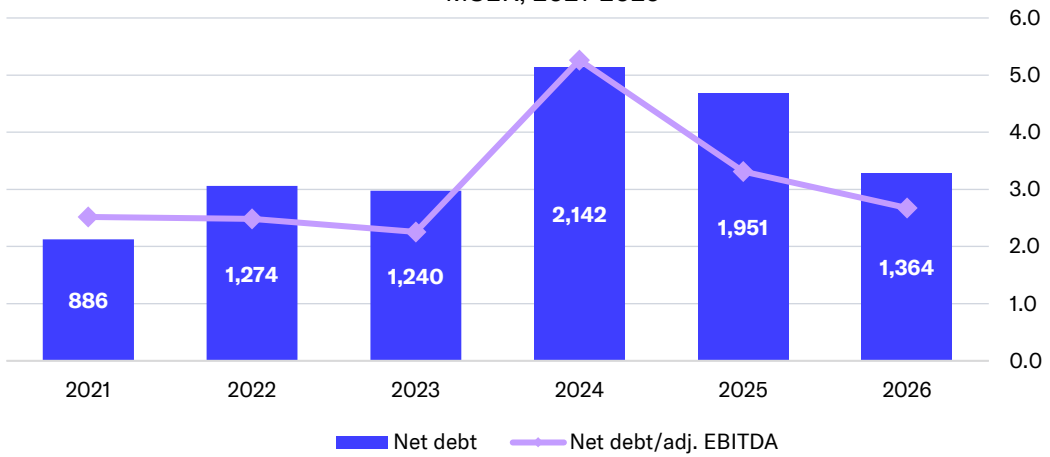
Order backlog development
MSEK



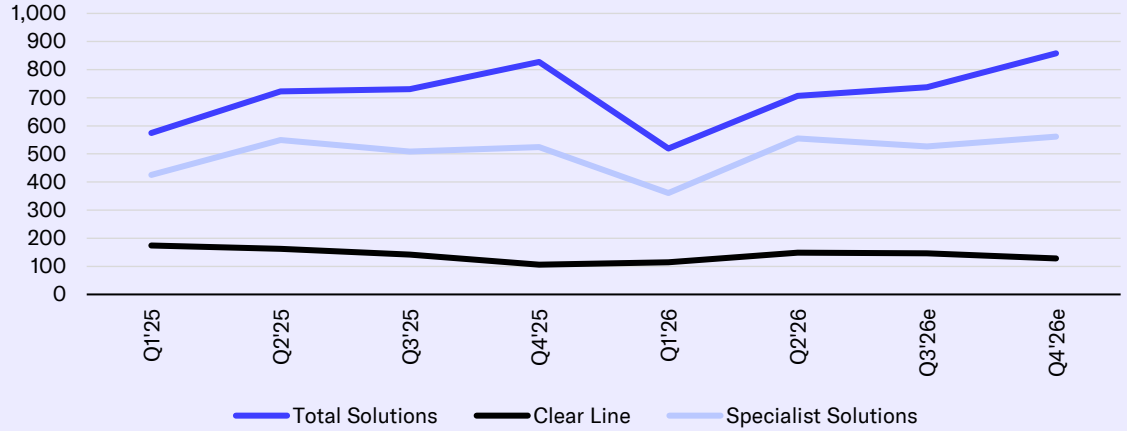
Group revenue and adj. EBITA-% development
Rolling 12-months, MSEK



Net debt
MSEK, 2021-2025



Quarterly revenue development by segment
MSEK



Source: Inderes, Fasadgruppen

Share price decline keeps expected return attractive

Investment case relies on increased sales growth

In our view, Fasadgruppen's investment case relies on improved order intake and backlog execution to increase volumes and drive a sales-driven margin expansion. This is closely linked to the risk profile, as both debt capacity and financial risk depend on earnings and cash flow generation. In addition, the fair value is highly dependent on returns on capital allocation. Higher returns on acquisition-driven investments will increase shareholder value, while returns below our required rate will have the opposite effect.

Peer group valuation

Over the past five years, Fasadgruppen has, on average, traded at a discount of around 5-10% to its peers on earnings-based multiples. We do not find such a discount unreasonable given the company's relatively higher leverage, shorter track record, broadly in-line returns on capital, and comparable organic growth. Looking ahead, the broader peer group trades at median multiples of approximately 7-8x EV/EBITDA and 11-17x P/E for 2026–2027, broadly in line with 5-year historical averages. However, based on these forward-looking multiples, Fasadgruppen is currently trading at a steep discount of around 30-50% relative to peers. We see this as an excessive discount, given that we expect the company to show similar growth in the coming years with higher margins and broadly comparable returns on invested capital. Even when applying a discount in line with historical levels, the current valuation suggests meaningful upside potential from a relative perspective.

DCF model

We estimate a steady growth and margin expansion during 2027-2029, which then narrows towards the 2% growth and 8.0% EBIT margin we use for the terminal period. We have raised our WACC and cost of equity to 10.2% and 11.0%, respectively (prev. 9.8% and 10.5%), reflecting a rising interest rate outlook, which in turn increases the required risk premium. Based on these assumptions, our DCF model arrives at an equity value of 2,198 MSEK, or SEK 25 per share (prev. SEK 28). Therefore, the current valuation suggests a solid upside potential also in the context of the DCF.

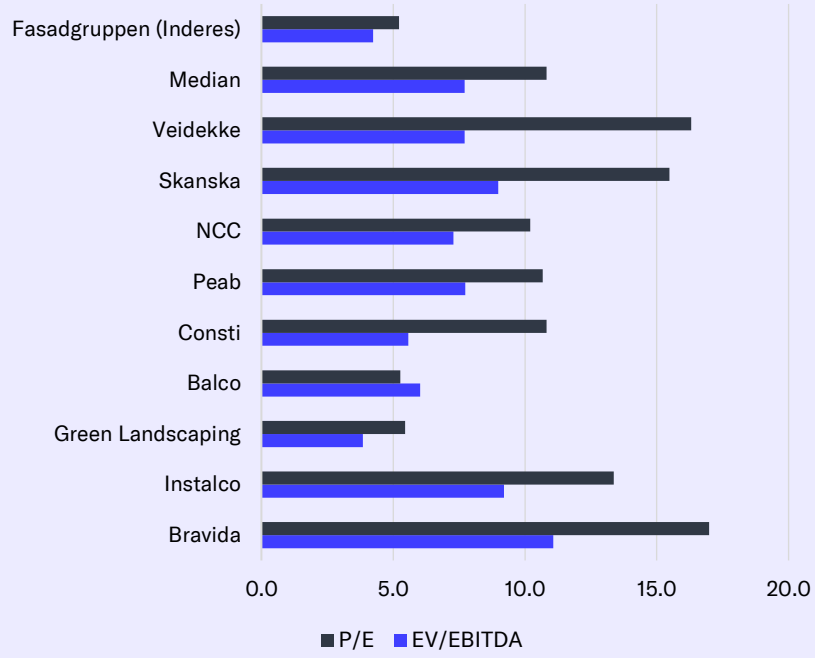
We lower our target price but reiterate our Buy recommendation

We believe that the fair value of Fasadgruppen's share is SEK 23-28 per share (prev. SEK 26-32), supported by a combination of earnings multiples (adj. EV/EBITA ~8-9x, adj. P/E ~10-12x), which are based on the company's historical valuation and peers. Our valuation relies on improved order backlog conversion translating into growth and a gradual margin recovery. In our view, the current low valuation multiples reflect market skepticism about Fasadgruppen's turnaround and future capital allocation success. While the turnaround has progressed slower than we initially anticipated, we still see good conditions for a gradual recovery, driven by improved backlog execution as projects start to ramp up. However, given the still uncertain market environment, rather limited visibility into the ongoing turnaround, and the decline in return on capital in recent years, which increases the risk related to future capital allocation, we still lean towards the lower end of our valuation range. As a result, we lower our target price to SEK 23 per share (prev. SEK 26). However, despite our estimate revisions, the continued decline in the share price means that our total expected return is well above our required return. We therefore continue to believe that the risk/reward ratio is attractive and reiterate our Buy recommendation.

Valuation	2026e	2027e	2028e
Share price	15.3	15.3	15.3
Number of shares, millions	87.3	87.3	87.3
Market cap	1336	1336	1336
EV	2706	2543	2284
P/E (adj.)	7.3	5.1	4.1
P/E	8.2	5.1	4.1
P/B	0.5	0.5	0.4
P/S	0.2	0.2	0.2
EV/Sales	0.5	0.5	0.4
EV/EBITDA	5.4	4.2	3.3
EV/EBIT (adj.)	7.1	5.4	4.5
Payout ratio (%)	0.0 %	0.0 %	30.0 %
Dividend yield-%	0.0 %	0.0 %	7.3 %

Source: Inderes

Peer group valuation
2027e

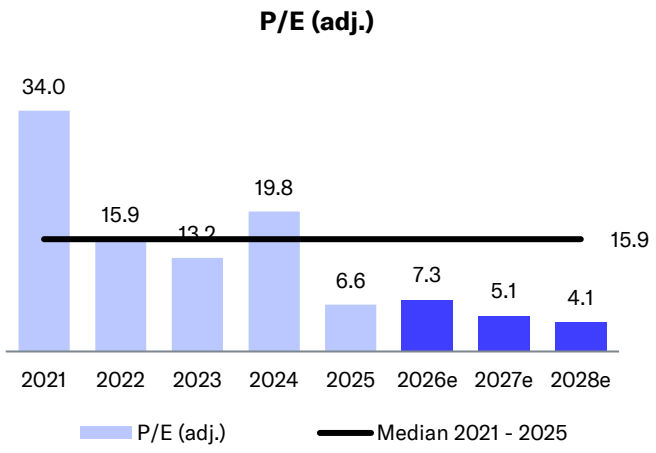


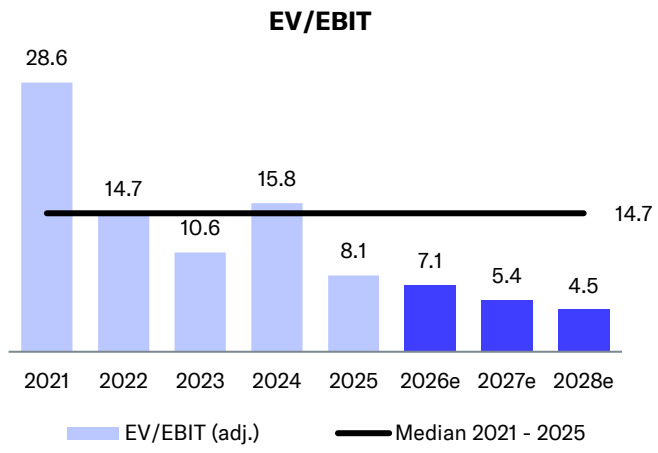
Source: Inderes, Reuters

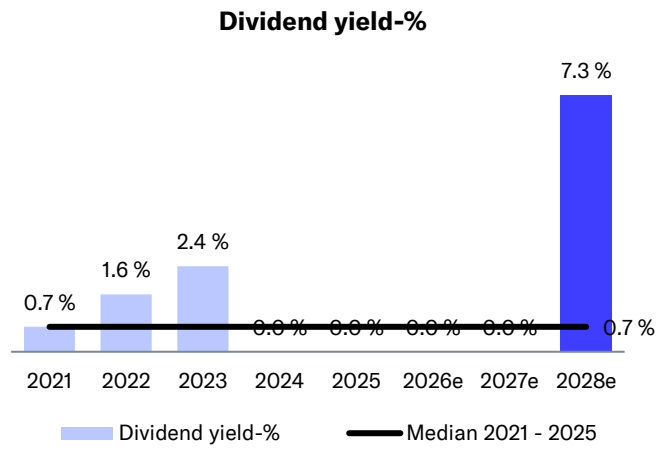
Valuation table

Valuation	2021	2022	2023	2024	2025	2026e	2027e	2028e	2029e
Share price	170.0	104.8	70.3	45.7	31.0	**15.3**	**15.3**	**15.3**	**15.3**
Number of shares, millions	45.4	48.4	49.6	50.6	53.7	**87.3**	**87.3**	**87.3**	**87.3**
Market cap	7712	5068	3488	2311	1663	**1336**	**1336**	**1336**	**1336**
EV	8598	6343	4728	4454	3623	**2706**	**2543**	**2284**	**2587**
P/E (adj.)	34.0	15.9	13.2	19.8	6.6	**7.3**	**5.1**	**4.1**	**3.8**
P/E	41.5	18.6	15.9	>100	neg.	**8.2**	**5.1**	**4.1**	**3.8**
P/B	6.1	2.4	1.6	1.0	0.8	**0.5**	**0.5**	**0.4**	**0.4**
P/S	2.9	1.1	0.7	0.5	0.3	**0.2**	**0.2**	**0.2**	**0.2**
EV/Sales	3.2	1.4	0.9	0.9	0.7	**0.5**	**0.5**	**0.4**	**0.4**
EV/EBITDA	25.7	12.6	9.0	12.5	8.2	**5.4**	**4.2**	**3.3**	**3.5**
EV/EBIT (adj.)	28.6	14.7	10.6	15.8	8.1	**7.1**	**5.4**	**4.5**	**4.7**
Payout ratio (%)	29.3 %	30.2 %	38.5 %	0.0 %	0.0 %	**0.0 %**	**0.0 %**	**30.0 %**	**30.0 %**
Dividend yield-%	0.7 %	1.6 %	2.4 %	0.0 %	0.0 %	**0.0 %**	**0.0 %**	**7.3 %**	**7.8 %**

Source: Inderes







The market cap and enterprise value in the table consider the expected change in the number of shares and net debt for the forecast years.

Peer group valuation

Peer group valuation	Market cap	EV	EV/EBIT		EV/EBITDA		EV/S		P/E		Dividend yield-%		P/B
Company	**MSEK**	**MSEK**	**2026e**	**2027e**	**2026e**	**2027e**	**2026e**	**2027e**	**2026e**	**2027e**	**2026e**	**2027e**	**2026e**
Bravida	2845	3080	16.5	14.1	12.6	11.1	1.1	1.0	20.1	17.0	2.7	2.9	3.2
Instalco	1035	1513	17.8	13.8	11.0	9.2	1.1	1.0	18.1	13.4	1.6	2.1	3.1
Green Landscaping	86	295	9.9	8.4	4.6	3.9	0.5	0.6	5.0	5.5			0.5
Balco	29	74	26.9	9.4	10.3	6.0	0.6	0.6	25.6	5.3		7.3	0.4
Consti	80	78	8.7	7.8	6.5	5.6	0.2	0.2	12.5	10.8	7.4	7.7	1.7
Peab	2494	3481	12.3	11.4	8.2	7.7	0.6	0.6	11.6	10.7	4.3	4.6	1.5
NCC	1675	2090	13.4	11.2	8.2	7.3	0.4	0.4	12.5	10.2	5.7	6.2	2.1
Skanska	10971	9674	12.8	11.7	9.7	9.0	0.6	0.6	16.8	15.5	3.8	3.9	1.9
Veidekke	2787	2464	11.8	11.5	7.9	7.7	0.6	0.5	17.2	16.3	5.4	5.7	7.7
Fasadgruppen (Inderes)	**1336**	**2706**	**7.1**	**5.4**	**5.4**	**4.2**	**0.5**	**0.5**	**7.3**	**5.1**	**0.0**	**0.0**	**0.5**
Average			**14.4**	**11.0**	**8.8**	**7.5**	**0.6**	**0.6**	**15.5**	**11.6**	**4.4**	**5.0**	**2.4**
Median			**12.8**	**11.4**	**8.2**	**7.7**	**0.6**	**0.6**	**16.8**	**10.8**	**4.3**	**5.2**	**1.9**
Diff-% to median			***-45%***	***-52%***	***-34%***	***-46%***	***-14%***	***-22%***	***-56%***	***-53%***	***-100%***	***-100%***	***-73%***

Source: Refinitiv / Inderes

Income statement

Income statement	2023	2024	2025	Q1'26	Q2'26	Q3'26e	Q4'26e	2026e	2027e	2028e	2029e
Revenue	**5110**	**4927**	**5447**	**995**	**1410**	**1411**	**1547**	**5363**	**5614**	**5904**	**6193**
Total Solutions	0.0	2930	2855	519	707	738	858	2822	2912	2974	3063
Specialist Solutions	0.0	1870	2008	361	555	527	562	2004	2112	2264	2377
Clear Line	0.0	126	584	115	148	147	128	537	589	666	753
EBITDA	**523**	**356**	**444**	**26.3**	**138**	**159**	**176**	**499**	**608**	**699**	**749**
Depreciation	-119.3	-189.7	-364.0	-34.2	-35.5	-32.0	-32.0	-133.7	-140.0	-187.8	-200.9
Adj. EBITA	**448**	**282**	**448**	**5.2**	**108**	**127**	**144**	**383**	**468**	**512**	**548**
EBIT	**404**	**166**	**79.7**	**-7.9**	**102**	**127**	**144**	**365**	**468**	**512**	**548**
Net financial items	-102.0	-127.8	-161.3	-51.2	-33.9	-32.0	-32.0	-149.1	-130.9	-97.5	-100.3
PTP	**302**	**38.2**	**-81.6**	**-59.1**	**68.2**	**94.9**	**112**	**216**	**337**	**414**	**448**
Taxes	-82.7	-37.8	-34.6	5.8	-14.4	-19.9	-23.5	-52.0	-74.1	-91.1	-98.6
Minority interest	0.0	0.0	0.0	0.0	-0.5	0.0	0.0	-0.5	0.0	0.0	0.0
Net earnings	**219**	**0.4**	**-116.2**	**-53.3**	**53.3**	**75.0**	**88.3**	**163**	**263**	**323**	**349**
EPS (adj.)	**5.31**	**2.31**	**4.68**	**-0.75**	**0.77**	**0.86**	**1.01**	**2.08**	**3.01**	**3.70**	**4.00**
EPS (rep.)	**4.42**	**0.01**	**-2.16**	**-0.99**	**0.70**	**0.86**	**1.01**	**1.87**	**3.01**	**3.70**	**4.00**

Key figures	2023	2024	2025	Q1'26	Q2'26	Q3'26e	Q4'26e	2026e	2027e	2028e	2029e
Revenue growth-%	12.4 %	-3.6 %	10.6 %	-15.2 %	-1.8 %	2.2 %	6.1 %	-1.5 %	4.7 %	5.2 %	4.9 %
Adjusted EBIT growth-%		-37.0 %	58.5 %	-93.2 %	-18.5 %	-7.0 %	40.5 %	-14.3 %	22.0 %	9.4 %	7.1 %
EBITDA-%	10.2 %	7.2 %	8.1 %	2.6 %	9.8 %	11.3 %	11.4 %	9.3 %	10.8 %	11.8 %	12.1 %
Adj. EBITA-%	8.8 %	5.7 %	8.2 %	0.5 %	7.6 %	9.0 %	9.3 %	7.1 %	8.3 %	8.7 %	8.9 %
Net earnings-%	4.3 %	0.0 %	-2.1 %	-5.4 %	3.8 %	5.3 %	5.7 %	3.0 %	4.7 %	5.5 %	5.6 %

Source: Inderes

Full-year earnings per share are calculated using the number of shares at year-end.

Balance sheet

Assets	2024	2025	2026e	2027e	2028e
Non-current assets	**5447**	**4914**	**4981**	**5051**	**5083**
Goodwill	4342	4012	4012	4012	4012
Intangible assets	709	532	525	525	525
Tangible assets	362	327	399	469	502
Associated companies	0.0	0.0	0.0	0.0	0.0
Other investments	0.0	0.0	0.0	0.0	0.0
Other non-current assets	4.1	4.1	4.1	4.1	4.1
Deferred tax assets	30.4	39.9	39.9	39.9	39.9
Current assets	**1616**	**1490**	**1529**	**1598**	**1861**
Inventories	33.7	23.8	26.8	28.1	29.5
Other current assets	114	53.8	53.8	53.8	53.8
Receivables	986	989	1019	1067	1122
Cash and equivalents	482	424	429	449	656
Balance sheet total	**7063**	**6404**	**6509**	**6648**	**6945**

Source: Inderes

Liabilities & equity	2024	2025	2026e	2027e	2028e
Equity	**2334**	**2044**	**2711**	**2974**	**3297**
Share capital	2.7	2.7	4.4	4.4	4.4
Retained earnings	-57.3	-194.2	-31.0	232	555
Hybrid bonds	0.0	0.0	0.0	0.0	0.0
Revaluation reserve	0.0	0.0	0.0	0.0	0.0
Other equity	2387	2224	2726	2726	2726
Minorities	2.0	12.0	12.0	12.0	12.0
Non-current liabilities	**3408**	**3112**	**2630**	**2516**	**2475**
Deferred tax liabilities	240	181	181	181	181
Provisions	0.0	0.0	0.0	0.0	0.0
Interest bearing debt	2384	2137	1655	1541	1500
Convertibles	0.0	0.0	0.0	0.0	0.0
Other long term liabilities	784	794	794	794	794
Current liabilities	**1321**	**1248**	**1169**	**1159**	**1173**
Interest bearing debt	240	237	139	110	100.0
Payables	526	569	590	629	673
Other current liabilities	554	442	440	420	400
Balance sheet total	**7063**	**6404**	**6509**	**6648**	**6945**

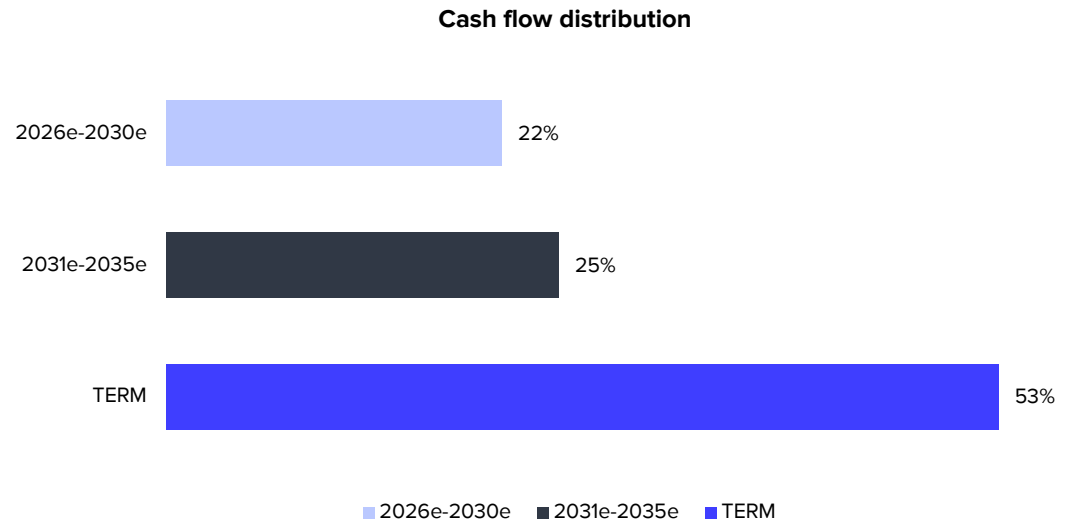
DCF-calculation

DCF model	2025	2026e	2027e	2028e	2029e	2030e	2031e	2032e	2033e	2034e	2035e	TERM
Revenue growth-%	10.6 %	-1.5 %	4.7 %	5.2 %	4.9 %	3.0 %	3.0 %	2.0 %	2.0 %	2.0 %	2.0 %	2.0 %
EBIT-%	1.5 %	6.8 %	8.3 %	8.7 %	8.9 %	8.5 %	8.5 %	8.5 %	8.5 %	8.5 %	8.0 %	8.0 %
EBIT (operating profit)	**79.7**	**365**	**468**	**512**	**548**	**542**	**558**	**570**	**581**	**593**	**569**	
+ Depreciation	364	134	140	188	201	213	225	237	250	262	276	
- Paid taxes	-103.1	-52.0	-74.1	-91.1	-98.6	-97.2	-101.7	-104.2	-106.7	-109.3	-104.0	
- Tax, financial expenses	-35.5	-35.9	-28.8	-21.5	-22.1	-22.1	-21.1	-21.1	-21.1	-21.1	-21.1	
+ Tax, financial income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
- Change in working capital	-2.0	-14.4	-30.1	-32.3	-31.0	-21.9	-21.6	-29.9	-30.1	-10.3	-10.5	
Operating cash flow	**303**	**396**	**475**	**555**	**597**	**614**	**639**	**652**	**673**	**714**	**709**	
+ Change in other long-term liabilities	9.9	0.0	0.0	0.0	-694.2	0.0	0.0	0.0	0.0	0.0	0.0	
- Gross CAPEX	178	-200.0	-210.0	-220.5	-31.5	-243.1	-255.3	-268.0	-281.4	-295.5	-295.5	
Free operating cash flow	**491**	**196**	**265**	**334**	**-128.3**	**371**	**384**	**384**	**391**	**419**	**413**	
+/- Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
FCFF	491	196	265	334	-128.3	371	384	384	391	419	413	5152
Discounted FCFF		**193**	**237**	**271**	**-94.5**	**248**	**233**	**211**	**196**	**190**	**170**	**2122**
Sum of FCFF present value		3978	3785	3548	3277	3371	3123	2890	2678	2483	2293	2122

Enterprise value DCF	**3978**
- Interest bearing debt	-2194.2
+ Cash and cash equivalents	424
+ Associated companies	0.0
-Minorities	-5.9
-Dividend/capital return	0.0
Equity value DCF	**2202**
Equity value DCF per share	**25**

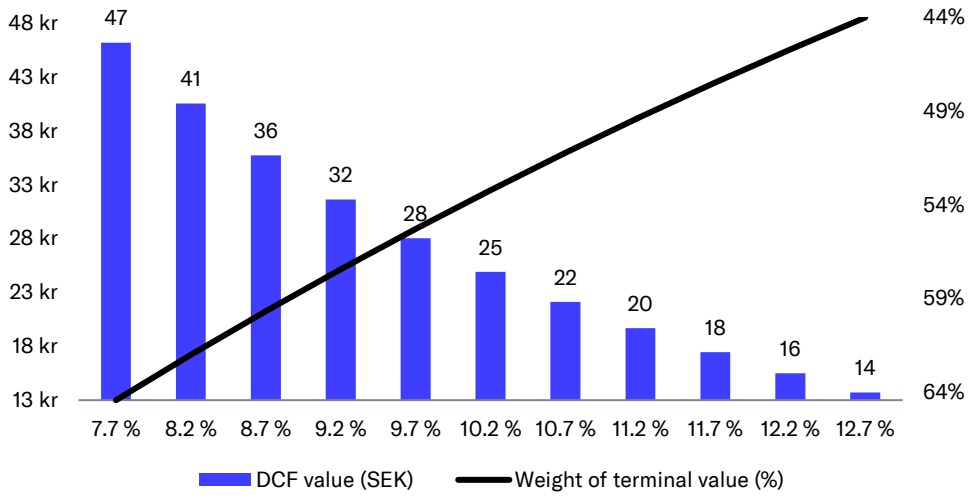
WACC	
Tax-% (WACC)	22.0 %
Target debt ratio (D/(D+E)	20.0 %
Cost of debt	9.0 %
Equity Beta	1.30
Market risk premium	4.75%
Liquidity premium	1.80%
Risk free interest rate	3.0 %
Cost of equity	**11.0 %**
Weighted average cost of capital (WACC)	**10.2 %**

Source: Inderes

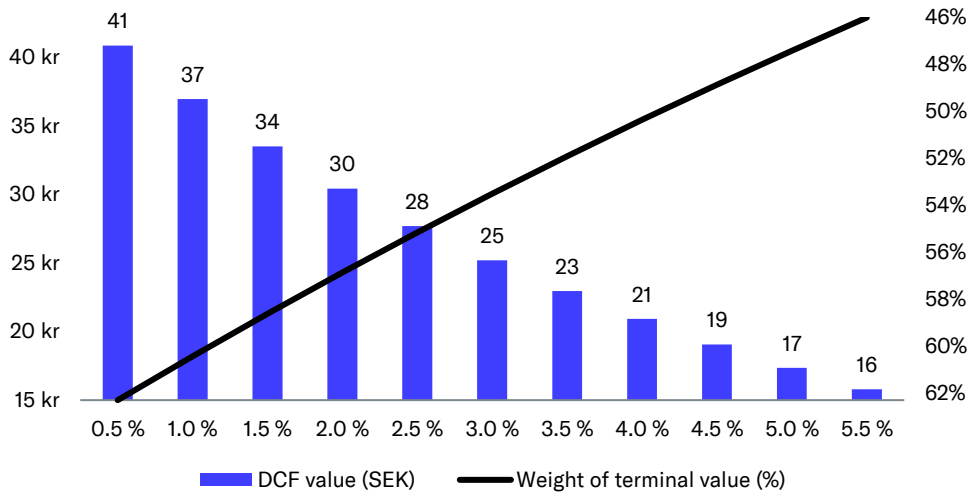


DCF sensitivity calculations and key assumptions in graphs

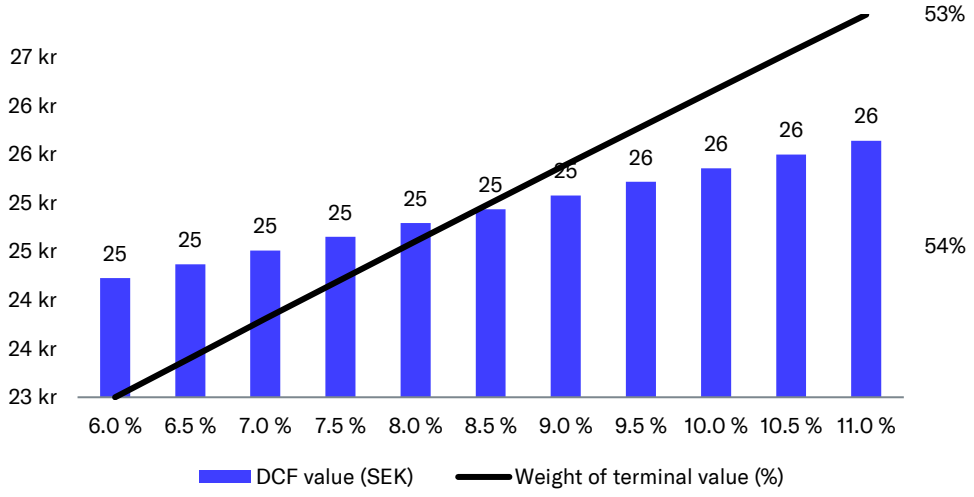
Sensitivity of DCF to changes in the WACC-%



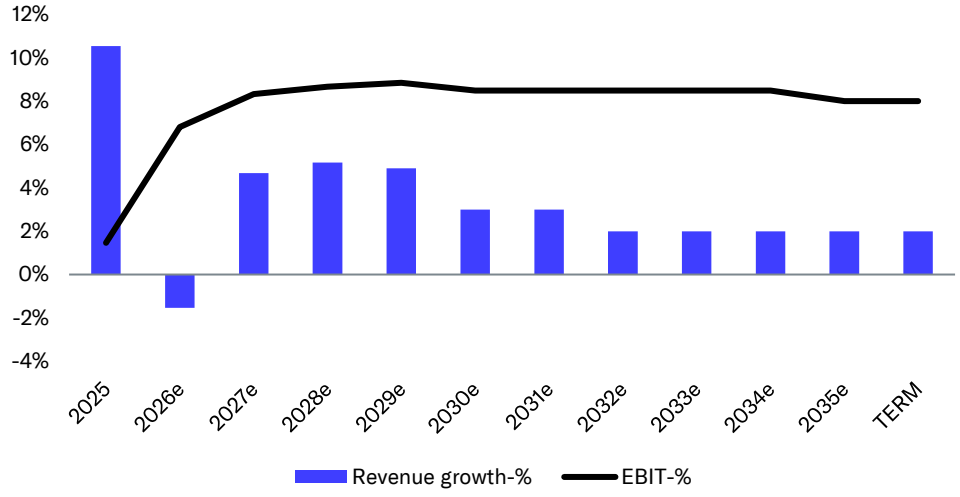
Sensitivity of DCF to changes in the risk-free rate



Sensitivity of DCF to changes in the terminal EBIT margin



Growth and profitability assumptions in the DCF calculation



Source: Inderes. Note that the weight of the terminal value (%) is shown on an inverse scale for clarity.

Summary

Income statement	2023	2024	2025	2026e	2027e
Revenue	5109.6	4926.9	5446.8	**5362.7**	**5613.5**
EBITDA	523.1	355.7	443.7	**498.5**	**607.7**
EBIT	403.8	166.0	79.7	**364.8**	**467.7**
PTP	301.8	38.2	-81.6	**215.7**	**336.7**
Net Income	219.1	0.4	-116.2	**163.2**	**262.7**
Extraordinary items	-44.3	-116.4	-367.8	**-18.6**	**0.0**

Balance sheet	2023	2024	2025	2026e	2027e
Balance sheet total	5212.0	7063.0	6404.2	**6509.3**	**6648.2**
Equity capital	2182.3	2334.4	2044.1	**2710.9**	**2973.6**
Goodwill	2917.3	4341.6	4012.2	**4012.2**	**4012.2**
Net debt	1240.2	2141.6	1950.6	**1364.5**	**1201.9**

Cash flow	2023	2024	2025	2026e	2027e
EBITDA	523.1	355.7	443.7	**498.5**	**607.7**
Change in working capital	99.7	-19.4	-2.0	**-14.4**	**-30.1**
Operating cash flow	531.3	338.4	303.1	**396.2**	**474.7**
CAPEX	-234.6	-1937.2	177.9	**-200.0**	**-210.0**
Free cash flow	237.5	-953.4	490.9	**196.2**	**264.7**

Valuation multiples	2023	2024	2025	2026e	2027e
EV/S	0.9	0.9	0.7	**0.5**	**0.5**
EV/EBITDA	9.0	12.5	8.2	**5.4**	**4.2**
EV/EBIT (adj.)	10.6	15.8	8.1	**7.1**	**5.4**
P/E (adj.)	13.2	19.8	6.6	**7.3**	**5.1**
P/B	1.6	1.0	0.8	**0.5**	**0.5**
Dividend-%	2.4 %	0.0 %	0.0 %	**0.0 %**	**0.0 %**

Source: Inderes

Per share data	2023	2024	2025	2026e	2027e
EPS (reported)	4.42	0.01	-2.16	**1.87**	**3.01**
EPS (adj.)	5.31	2.31	4.68	**2.08**	**3.01**
OCF / share	10.71	6.69	5.64	**4.54**	**5.44**
OFCF / share	4.79	-18.86	9.14	**2.25**	**3.03**
Book value / share	43.98	46.13	37.83	**30.92**	**33.93**
Dividend / share	1.70	0.00	0.00	**0.00**	**0.00**

Growth and profitability	2023	2024	2025	2026e	2027e
Revenue growth-%	12%	-4%	11%	**-2%**	**5%**
EBITDA growth-%	4%	-32%	25%	**12%**	**22%**
EBIT (adj.) growth-%	4%	-37%	58%	**-14%**	**22%**
EPS (adj.) growth-%	-20%	-56%	103%	**-56%**	**44%**
EBITDA-%	10.2 %	7.2 %	8.1 %	**9.3 %**	**10.8 %**
EBIT (adj.)-%	8.8 %	5.7 %	8.2 %	**7.1 %**	**8.3 %**
EBIT-%	7.9 %	3.4 %	1.5 %	**6.8 %**	**8.3 %**
ROE-%	10.3 %	0.0 %	-5.3 %	**6.9 %**	**9.3 %**
ROI-%	10.5 %	3.8 %	1.7 %	**8.2 %**	**10.2 %**
Equity ratio	41.9 %	33.1 %	31.9 %	**41.6 %**	**44.7 %**
Gearing	56.8 %	91.7 %	95.4 %	**50.3 %**	**40.4 %**
Net debt/EBITDA	2.4	6.0	4.4	**2.7**	**2.0**
EBITDA/net financials	5.1	2.8	2.8	**3.3**	**4.6**

The market cap and enterprise value in the table consider the expected change in the number of shares and net debt for the forecast years. Per-share figures are calculated using the number of shares at year-end.

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Accumulate	The 12-month risk-adjusted expected shareholder return of the share is attractive
Reduce	The 12-month risk-adjusted expected shareholder return of the share is weak
Sell	The 12-month risk-adjusted expected shareholder return of the share is very weak

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Recommendation history (>12 mo)

Date	Recommendation	Target	Share price
2026-05-04	Buy	26.00 kr	20.15 kr
2026-05-22	Buy	26.00 kr	21.55 kr
2026-08-14	Buy	26.00 kr	20.85 kr
2026-08-21	Buy	26.00 kr	19.90 kr
2026-11-09	Buy	23.00 kr	15.30 kr



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Inderes Ab
Vattugatan 17, 5tr
Stockholm
+46 8 411 43 80

inderes.se

Inderes Oyj
Porkkalankatu 5
00180 Helsinki
+358 10 219 4690

inderes.fi

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